



CANADA INVESTMENT SUMMIT

An aerial view of a busy port at night. In the foreground, a large container ship is docked, its deck covered with stacks of colorful shipping containers (red, orange, blue, green, and white). Several large red gantry cranes are positioned along the ship's length. In the background, a city skyline with numerous lit-up buildings is visible across the water. A large white ferry or passenger ship is also docked nearby. The entire scene is framed by dark, angular shapes that create a sense of depth and focus on the port activity.

CANADA INVESTMENT SUMMIT PROSPECTUS



CANADA
HAS WHAT
THE WORLD
WANTS.

DISCLAIMER

The Canada Investment Summit Prospectus highlights selected investment opportunities in Canada and is not intended to represent a comprehensive list of all ongoing projects nationwide. Project information contained herein was submitted directly by the respective project proponents and has been included substantially in the form provided.

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WELCOME TO CANADA

Canada offers what global investors need to succeed in an increasingly competitive world: abundant natural resources, a clean energy advantage, world class innovation, highly skilled talent and unparalleled access to global markets. The inaugural Canada Investment Summit showcases why Canada is one of the world's most attractive destinations for investment and long-term capital deployment.

The Government of Canada has an ambitious plan to catalyse \$1 trillion in total investment in Canada over the next five years. To achieve this vision and to transform the Canadian economy, new projects are being advanced across the country by both public and private sector leaders.

This Prospectus offers investors a snapshot of the diverse opportunities available across multiple asset classes, sectors and stages of development. It highlights projects seeking financing and strategic partnerships today, while also providing early visibility into future investment opportunities, creating a robust pipeline for long-term engagement and capital deployment. These opportunities span critical sectors including trade and transportation infrastructure, advanced manufacturing, artificial intelligence, critical minerals, clean and conventional energy production, and other high-growth industries that are essential to global economic growth and prosperity.

Canada's enduring advantages extend beyond its resource base and innovation ecosystem. For both project proponents and investors Canada is a stable and predictable market, which are key foundations for long-term growth. The Government of Canada is further strengthening this investment environment by creating more efficiencies in regulatory and project permitting to accelerate project development and delivery while maintaining environmental standards and upholding commitments to Indigenous Partners and communities.

Invest in Canada, the Government of Canada's dedicated investment attraction agency, serves as a trusted partner throughout the investment journey. Our team works closely with global investors to identify opportunities, navigate the Canadian market, and facilitate connections that help turn investment ambitions into successful outcomes.

We invite you to explore the opportunities presented in this Prospectus and discover how Canada can help advance your investment strategy.



CONVENTIONAL ENERGY

SECTOR OVERVIEW

Canada offers one of the world's most attractive energy investment opportunities, combining resource scale, market access, infrastructure and long-term growth potential. As the world's fourth largest oil producer and third largest exporter, Canada holds more than 170 billion recoverable barrels of oil reserves, representing 10% of global supply. These reserves are the largest oil resource base open to free-market investment in the world. Potential pipeline optimizations and proposed new pipeline capacity could support up to two million additional barrels per day of production growth.

Canada is also a leading natural gas producer and exporter, consistently ranking among the world's top producers and is among the top 10 countries for proven natural gas reserves. Abundant, competitively priced natural gas is driving investment opportunities across LNG, LPG, petrochemicals and value-added manufacturing. LNG projects currently under development represent more than \$100 billion in potential capital investment. If advanced, these projects would expand Canada's LNG export capacity to over 50 million tonnes per year.

In addition to the resource endowment, the country's geographic position offers significant logistical advantages for global energy trade. The west coast projects offer direct shipping routes to Asia and avoid Panama Canal transit, while East Coast projects are well positioned to supply growing European demand.

Canada's energy sector continues to enhance its long-term competitiveness through sustained investments in operational efficiency and environmental performance. The industry invests more than \$6.6 billion annually in environmental protection and resource management, including carbon capture and storage, methane reduction technologies and advanced water recycling systems. The results are tangible: since 2000, oil and gas producers have reduced emissions intensity by 36% per barrel and freshwater use by 66%, while achieving industry-leading water recycling rates.

World-class resource endowments, established export infrastructure and strong access to global markets underpin Canada's conventional energy industry. Together, these advantages create significant opportunities for production and export growth, offering investors a secure, scalable and globally competitive platform for long-term value creation.





PROJECT NORTHERN LIGHTS

Project Northern Lights is a shovel-ready small-scale LNG facility in Alberta and the first commercial deployment of Cool LNG's proprietary MA3™ liquefaction technology. The project will produce LNG for industrial, mining, remote community, transportation and utility markets across Western Canada.

Current Stage: Shovel-ready. Land secured, gas supply secured, engineering completed, zoning and subdivision completed and all required permits obtained

CapEx: US\$60M (Stage 1); US\$250M total build-out (Stages 1-5)

Financing Objective: Equity investment, strategic partners and long-term offtake agreements

👤 Patrick Mills, Business Analyst

✉ PMills@CoolVenturesInc.ca



GOLD CREEK INDUSTRIAL COMPLEX

Gold Creek Industrial Complex is a fully permitted, shovel-ready natural gas processing hub in northeast British Columbia. The project includes sour gas processing, sulphur recovery, liquids fractionation and future straddle plant infrastructure. Designed to support LNG exports, domestic energy security and industrial growth, the facility will provide critical infrastructure for producers and emerging large-scale industrial developments.

Current Stage: Fully permitted and shovel-ready

CapEx: US\$1B+ total project cost; approximately US\$500M for the initial gas plant and sulphur-forming phase

Financing Objective: US\$250M equity investment and commercial partnerships through processing agreements with producers

👤 Daniel Clarke, President & CEO

✉ Daniel.Clarke@CSVMidstream.com



BLUE AND TURQUOISE HYDROGEN & METHANOL MODULAR PROCESSING PLANT

The Blue and Turquoise Hydrogen & Methanol Modular Processing Plant is an Alberta-based energy project that will produce blue methanol and blue hydrogen from natural gas using proprietary Matrix Reactor technology. Phase 1 will produce 252,000 tonnes annually, expanding to 630,000 tonnes at full build-out.

Current Stage: Advanced development/pre-construction; FID targeted for Q4 2026

CapEx: Approximately US\$440M

Financing Objective: Equity, project finance, structured debt, strategic co-investment and offtake-backed financing

👤 Vandit Verma, CEO

✉ Vandit@Enervoxa.com



GASIA ENERGY HOMESTEAD DILUENT RECOVERY UNIT AND PARTIAL UPGRADER

The Gasia Energy Homestead Diluent Recovery Unit and Partial Upgrader is an investment-ready energy infrastructure project in Alberta. The facility will process diluted bitumen into recovered condensate, vacuum gas oil and performance-grade asphalt while leveraging dual-served rail access to domestic and international markets. The project is supported by secured feedstock supply and product offtake agreements.

Current Stage: Advanced development; 3,000 bpd pilot plant under construction. Engineering, permitting, land acquisition, FEED and EPC frameworks completed

CapEx: US\$400M

Financing Objective: US\$150M from equity and debt investors, infrastructure and institutional capital partners and commercial partners for project financing and long-term ownership

👤 Samer F. Salameh, Chairman & CEO

✉ Samer@GasiaEnergy.com



CANADIAN SHOWCASE

The Canadian Showcase is Heavy Oil Solutions' first commercial deployment of its hydrothermal partial-upgrading technology in Saskatchewan. The facility will convert heavy oil into premium, pipeline-ready synthetic crude without diluent, improving producer economics and pipeline efficiency. Designed as a modular project with expansion potential, the Showcase will serve as the commercial reference project for future licensing opportunities.

Current Stage: FEED underway; Final Investment Decision targeted for H2 2026

CapEx: ~US\$210M

Financing Objective: Seeking high-growth equity investors focused on conventional energy optimization

👤 Chris Traylor, Chairperson & CEO
✉ Chris.Traylor@HeavyOilSolutions.com



COMMERCIAL LOW-CARBON-INTENSITY SYNTHETIC GASOLINE PRODUCTION FACILITIES

Interprovincial Fuel Solutions is developing two commercial-scale Blue Gasoline™ facilities in Alberta that will convert natural gas into low-carbon synthetic gasoline using proven technology and carbon capture. The facilities will produce drop-in gasoline compatible with existing vehicles and fuel infrastructure while supporting emissions reductions, energy security and export opportunities through Alberta's established energy and CCUS ecosystem.

Current Stage: Advanced development and FEED-ready. Technology licensed, preferred Alberta sites identified and regulatory, commercial and engineering activities progressing toward FID

CapEx: US\$6-US\$7B total for two-facilities

Financing Objective: Equity investors, project finance partners, infrastructure investors, debt providers, offtake partners and strategic industry participants

👤 Larry Parks, President & CEO
✉ LParks@BlueGasoline.com



KINO ASKI LNG

Kino Aski LNG is a proposed cross-Canada LNG export project that will connect Western Canadian natural gas supplies to the Port of Baie-Comeau, Québec. The project includes a new pipeline, port expansion, floating LNG facilities and renewable power infrastructure. Developed through a partnership between Indigenous and industry stakeholders, the project is designed to produce up to 15 million tonnes of ultra-low-emission LNG annually.

Current Stage: Pre-Application

CapEx: US\$23B

Financing Objective: Seeking early-stage development financing from strategic partners with LNG and/or pipeline expertise, with opportunities for project equity participation and potential guaranteed offtake

👤 Yves Crits, CEO
✉ Yves.Crits@Gmail.com



KSI LISIMS LNG TERMINAL & PRGT PIPELINE PROJECT

Ksi Lisims LNG is a 12 MTPA floating LNG export terminal in northern British Columbia, co-developed by the Nisga'a Nation, Rockies LNG and Western LNG. Supported by the fully permitted PRGT pipeline, the project will provide direct access to international LNG markets and is designed to be one of the world's lowest-emission LNG export facilities through hydroelectric power and future electrification.

Current Stage: Fully permitted and shovel-ready

CapEx: Approximately US\$28.5B

Financing Objective: Not specified; project backed by Blackstone Energy Transition Partners, Stonepeak and TotalEnergies

👤 Luis Rios, Senior Vice President, Finance
✉ LRios@WesternLNG.com



PRAIRIE CONNECTOR PROJECT

Prairie Connector is a proposed pipeline expansion connecting Hardisty, Alberta, to the Canada–U.S. border. The project includes 380 kilometres of new pipeline and associated facilities, while leveraging existing infrastructure to transport Canadian crude oil to key refining and export markets in the United States. Initial capacity is 600,000 barrels per day, expandable to 1,000,000 barrels per day.

Current Stage: Commercial underpinning contracts executed in March 2026; Final Investment Decision targeted for mid-2027

CapEx: US\$2.1B

Financing Objective: Equity and/or debt

👤 Neil McCann, VP, Corporate Development

✉ Neil.McCann@SouthBow.com



WEST COAST OIL PIPELINE

The West Coast Oil Pipeline is a proposed 1,250-kilometre pipeline and marine export terminal connecting Alberta crude oil production to a deepwater export terminal in southern British Columbia. Designed to transport up to one million barrels per day, the project will provide access to global markets while supporting long-term energy infrastructure development, economic growth and export diversification.

Current Stage: Early stage of development; targeting Final Investment Decision between 2027 and 2029

CapEx: Approximately \$35B, including contingency

Financing Objective: Equity, debt, strategic partners, offtake partners and firm service pipeline transportation agreements

👤 Mark Maki, CEO

✉ Mark_Maki@TransMountain.com



WOODFIBRE LNG EXPANSION

Woodfibre LNG is exploring a phased expansion of its LNG export facility near Squamish, British Columbia, to support growing global demand for lower-emission energy. The expansion would increase production capacity from 2.1 MTPA to 2.5 MTPA while leveraging existing marine infrastructure, utilities and the facility's electrified design, which is intended to support net-zero LNG operations.

Current Stage: Concept

CapEx: US\$9.9B

Financing Objective: Equity, debt, strategic partner and/or offtake partner

👤 Luke Schauerte, CEO

✉ WLNG_CEO@WLNG.ca





CLEAN ENERGY

SECTOR OVERVIEW

Canada offers investors access to one of the world's cleanest and most reliable energy systems, with 78% of electricity generated from non-emitting sources. This provides energy-intensive industries with competitively priced, low-carbon power that supports both growth and decarbonization objectives. While hydropower remains the backbone of Canada's electricity system, wind and solar generation are further expanding the country's clean energy capacity.

Canada's abundant natural resources underpin opportunities across a broad range of clean energy sectors. Extensive forestry, agricultural, and organic waste resources support a growing bioeconomy capable of producing renewable natural gas (RNG), sustainable aviation fuel (SAF), biofuels, and bioenergy, with biomass already accounting for 26% of the country's renewable energy production. Canada is also a global leader in nuclear energy, supported by more than six decades of industry experience and a fully integrated value chain spanning uranium production, reactor technology, engineering, manufacturing, operations, research, regulation, and waste management. As the world's second-largest uranium producer and a leading exporter, Canada is well positioned to support the deployment of next-generation nuclear technologies and growing global demand for low-emissions energy.

Hydrogen represents another major growth opportunity. Canada combines decades of hydrogen and fuel cell expertise with abundant feedstocks, low-emissions electricity and extensive natural gas resources. As one of the world's top ten hydrogen producers, it has the infrastructure, skilled workforce and industrial capacity needed to scale production and serve both domestic and international markets.

Canada is also emerging as a leading destination for carbon management investment. Backed by world-class technical expertise, favourable CO₂ storage geology and a strong innovation ecosystem, the country has advanced dozens of carbon capture, utilization and storage (CCUS) projects, positioning it to play a key role in the decarbonization of heavy industry and energy systems.

Strong access to North American and global markets further strengthens Canada's investment proposition. As a net exporter of electricity, Canada supplies approximately 6% of its power generation to the United States. With 186 clean energy projects worth nearly \$240 billion in investment Canada is expanding generation, transmission, energy storage, and clean technology supply chains to meet growing demand from industry, transportation, critical minerals development, buildings, and data centres. This growing pipeline, positions Canada as a premier destination for long-term capital in the global energy transition.





MANITOBA RENEWABLE FUEL PRODUCTION FACILITY

Azure is developing Canada's first large-scale, SAF-focused renewable fuels facility in Manitoba, converting domestically sourced canola oil into sustainable aviation fuel and renewable diesel.

Current Stage: Pre-construction stage

CapEx: Approximately US\$1.4B

Financing Objective: Seeking equity, debt, strategic partners, project finance and offtake partners

👤 Stuart Roberts, President
✉️ SRoberts@AzureSF.com



10GW INTEGRATED GIGAFACTORY CAMPUS

Canadian Energies is proposing a 10-GW integrated clean energy manufacturing campus in Chatham-Kent, Ontario, featuring a 5 GW of bifacial TOPCon solar PV manufacturing, 5 GW of grid-scale lithium iron phosphate battery energy storage systems (BESS) and a 2 GW of AI data centre-focussed BESS production capacity. The project will incorporate patented sodium-ion battery technology, establishing a North American first in domestically sourced sodium-ion battery manufacturing.

Current Stage: Not available

CapEx: \$1.9B

Financing Objective: Not available

👤 Mark Garvin, Founder & CEO
✉️ Mark@CanadianEnergies.com



GENESEE ENERGY CAMPUS

Capital Power is expanding the Genesee Energy Campus near Edmonton into a major power generation and energy storage hub capable of supporting large industrial and data centre demand.

Current Stage: Pre-construction

CapEx: US\$2B-\$6B

Financing Objective: Near-term investment opportunities available

👤 Josh Pentland, Lead, Government Relations, Canada
✉️ JPentland@CapitalPower.com



COVENANT ENERGY PROJECT

Covenant Energy is developing one of Canada's first standalone renewable diesel and sustainable aviation fuel (SAF) refineries in Lloydminster, Saskatchewan.

Current Stage: Preparing for FEED and construction

CapEx: Approximately US\$653M

Financing Objective: Seeking equity, debt and a strategic partner

👤 Josh Gustafson, CEO & President
✉️ JoshGustafson@CovenantEnergy.ca

DEEP SKY**DEEP SKY ONE**

Deep Sky One is a commercial-scale direct air carbon capture and sequestration facility planned for Alberta. The project will remove up to 500,000 tonnes of CO₂ annually through a phased build-out.

Current Stage: FEED stage

CapEx: US\$328M

Financing Objective: Seeking a combination of project equity, construction debt and strategic investors to finance Phase 1

👤 Alex Petre, CEO
✉ Alex@DeepSkyClimate.com

EAUCLAIRE TIDAL LTD.

**EAUCLAIRE FORCE
TIDAL ARRAY**

The Eauclaire FORCE Tidal Array is a 15 MW tidal stream energy project in Nova Scotia's Bay of Fundy that will deploy six floating tidal turbines and generate more than 66 GWh of renewable electricity annually.

Current Stage: Advanced development/pre-FID, with licences and offtake arrangements already secured

CapEx: US\$175M

Financial Objective: Seeking project equity, Indigenous partners, debt financing and strategic industrial investors

👤 Jennifer Lewis, Vice President
✉ JLewis@Lagasco.ca

**ATLANTIC CANADA
E-FUELS PROJECT**

ECF is advancing an e-methanol and e-SAF project in Atlantic Canada. The project will be located on one of two potential industrial sites under negotiation (New Brunswick or Nova Scotia) both options co-located/adjacent to an active pulp/paper mill site and will use biogenic carbon from waste or residuals from sustainable managed forests and clean electricity as feedstock for e-methanol and e-SAF. Backed by Quinbrook Infrastructure Partners, the project would produce low-carbon marine and aviation fuels using green hydrogen, biogenic CO₂ and clean electricity.

Current Stage: Pre-feasibility

CapEx: Approximately ~\$1B+

Financing Objective: Strategic Partners, debt, project finance and offtake partners

👤 Zachary Steele, CEO
✉ ZSteele@ElementalCF.com

**PRINCE RUPERT
E-FUELS PROJECT**

The Prince Rupert Biofuels Project will be Western North America's first waterborne biofuels facility, producing biomethanol, sustainable aviation fuel, green hydrogen and biogenic CO₂. Located in Prince Rupert, B.C., the project is backed by Quinbrook Infrastructure Partners.

Current Stage: Pre-feasibility

CapEx: Approximately \$1.3B (Phase 1); approximately \$4B+ (Phase 2)

Financing Objective: Strategic partners, project financing debt and offtake partners

👤 Zachary Steele, CEO
✉ ZSteele@ElementalCF.com



NICOLA WIND ENERGY PROJECT

The Nicola Wind Energy Project is a proposed 496 MW wind energy development in British Columbia, being advanced by Elemental Energy and the Upper Nicola Band. Supported by a 30-year electricity purchase agreement with BC Hydro, the project benefits from a strategic grid connection and is positioned to deliver significant renewable generation capacity.

Current Stage: Advanced stage development

CapEx: US\$1.4B

Financing Objective: Seeking equity, debt, joint venture, strategic partner, project finance, offtake partner

👤 Jamie Houssian, Principal
✉️ JamieH@ElementalEnergy.ca



POINT TUPPER GREEN HYDROGEN PROJECT

The Point Tupper Green Hydrogen Project in Nova Scotia is a large-scale integrated hydrogen-to-ammonia development that will use renewable power from new wind generation to produce approximately 200,000 tonnes per year of green ammonia. Leveraging existing marine infrastructure, the project is designed to supply international markets, while supporting the growth of a clean energy and digital infrastructure platform.

Current Stage: Wind: Advanced development stage – 768 MW fully permitted and ready-to-build wind farms (3.3 GW total wind portfolio). Hydrogen: Fully permitted

CapEx: Not available

Financing Objective: Not available

👤 Daniel Lee, Chief of Staff
✉️ Daniel.Lee@EverwindFuels.com



THE EVREC GREEN ENERGY HUB

The EVREC Green Energy Hub is an integrated green hydrogen and renewable ammonia project in Newfoundland and Labrador. The project combines wind, solar, battery storage, electrolysis and export infrastructure, targeting production of more than 1 million tonnes of renewable ammonia annually.

Current Stage: FEED

CapEx: US\$10.6B

Financing Objective: Seeking equity, debt, strategic investment, joint venture and offtake partners

👤 Dean Comand, Chief of Staff
✉️ Dean.Comand@EVREC.ca



H2 GATEWAY – BYPRODUCT HYDROGEN LIQUEFACTION FACILITY

HTEC is developing a hydrogen liquefaction facility in North Vancouver that will capture and liquefy hydrogen currently vented from industrial operations. The project supports heavy-duty transportation and industrial hydrogen demand, with capacity to fuel up to 300 fuel-cell trucks.

Current Stage: Financing Development for Construction Phase

CapEx: US\$350M

Financing Objective: Seeking US\$125 M in project finance

👤 Colin Armstrong, CEO
✉️ CArmstrong@HTEC.ca



COURANT PROJECT

Hy2gen is operating the world largest eMethane plant in Germany. The Courant project is a renewable ammonium nitrate production facility in Baie-Comeau, Quebec. It will use carbon-free hydrogen and hydroelectric power to produce 480,000 tonnes annually of dry ammonium nitrate. The project has secured offtake agreements for full capacity.

Current Stage: Front End Engineering Design (FEED)

CapEx: US\$1.8-US\$2.1B

Financing Objective: Institutional banking and equity investors and partners

👤 Pietro Di Zanno, President and Managing Director North America

✉ P.Dizanno@Hy2gen.com



NOVA SCOTIA ELECTRICAL GRID INFRASTRUCTURE IN SUPPORT OF RELIABILITY AND RENEWABLE ENERGY

IESO Nova Scotia is advancing two 300 MW fast-acting generation projects to support grid reliability and renewable energy integration. The facilities have secured conditional environmental approval and will operate under 25-year agreements.

Current Stage: Advanced Development. Provincial conditional environmental approval is secured. Grid interconnection asset agreements executed. RFP opened July 10, 2026

CapEx: US\$1.2B (US\$600M for each project)

Financing Objective: Seeking experienced private-sector partners to finance, construct, own and operate the assets

👤 Chris Milligan, VP Planning & Procurement

✉ Chris.Milligan@IESO-NS.ca



LFP CATHODE ACTIVE MATERIALS PLANT

Nano One is developing a lithium iron phosphate cathode active materials plant in Québec using its One-Pot™ process. The facility will initially produce 25,000 tonnes annually, with expansion potential to 100,000 tonnes.

Current Stage: Site-agnostic ISBL FEL-3 work (Inside Battery Limits – the core production line, from feedstock to finished CAM out), building on an earlier FEL-2 study and drawing on pre-qualified equipment vendors. Site and power is secured

CapEx: US\$673.3M

Financing Objective: Seeking joint venture, strategic partner, project finance or offtake partner

👤 Adam Johnson, Senior Vice President

✉ Adam.Johnson@NanoOne.ca



NEW NUCLEAR IN NEW BRUNSWICK

New Brunswick is exploring the development of new nuclear generation at the licensed Point Lepreau site to support future provincial and regional electricity needs. The project is in initial design and site preparation and could add up to 1,500 MW of generation capacity.

Current Stage: Initial project design and site preparation

CapEx: Not available

Financing Objective: Open to equity, debt, joint venture, strategic, project finance and offtake partners

👤 Jeff Hoyt, Deputy Minister of Energy, Province of New Brunswick

✉ Jeff.Hoyt@GNB.ca



BAY D'ESPOIR HYDROELECTRIC FACILITY UPGRADE PROJECTS

Newfoundland and Labrador Hydro is advancing renewal, upgrade and expansion projects at the Bay d'Espoir hydroelectric station, a key baseload generation asset. The project includes the addition of 150 MW of new capacity and modernization of existing infrastructure.

Current Stage: Unit 8 under review by the provincial utility regulator. Released (conditionally) from Newfoundland and Labrador Environmental Assessment (no federal EA required)

CapEx: US\$1.14B

Financing Objective: Not available

👤 John Walsh, Director, Major Projects and Asset Management, Newfoundland and Labrador Hydro
✉ JohnWalsh@NLH.NL.ca



THE NORTH ATLANTIC GREEN ENERGY HUB

The North Atlantic Green Energy Hub is a wind-powered green hydrogen project in Newfoundland and Labrador designed to produce 90,000 tonnes per year of RFNBO-compliant green hydrogen for export markets.

Current Stage: Advanced Development, entering FEED stage

CapEx: US\$5.1B

Financing Objective: Seeking equity, project finance and offtake partners

👤 Ted Lomond, CEO
✉ TedLomond@NorthAtlantic.ca



THE NORTH STAR PROJECT

The North Star Project is a bioenergy with carbon capture and storage project in Saskatchewan developed in partnership with the Meadow Lake Tribal Council. The project will capture approximately 145,000 tonnes of biogenic CO₂ annually and generate carbon removal credits.

Current Stage: FEED

CapEx: US\$135–US\$170M

Financing Objective: Long-term equity investment from infrastructure and energy-transition investors. Project financing partners and strategic investors are also being considered

👤 Claude Létourneau, CEO & President
✉ CleTourneau@SvantelInc.com



WIND WEST

Wind West is a proposed offshore wind and transmission initiative in Nova Scotia designed to deliver up to 5 GW of offshore wind generation and approximately 24 TWh of electricity annually.

Current Stage: Advancing through feasibility and pre-development activities

CapEx: US\$44B

Financing Objective: Seeking equity, debt, project finance, transmission, infrastructure and offtake partners

👤 David MacGregor, Associate Deputy Minister, Nova Scotia Department of Energy
✉ David.MacGregor@NovaScotia.ca



NOVA SCOTIA RENEWABLE ENERGY PARK

The Nova Scotia Renewable Energy Park is an integrated sustainable aviation fuel and renewable methanol project designed to produce 165,000 tonnes of sustainable aviation fuel annually using renewable electricity, water and biomass. The project includes dedicated wind and solar generation and export infrastructure.

Current Stage: Pre-FEED complete

CapEx: US\$4.5B

Financing Objective: Seeking strategic equity, project finance, commercial and technical partners

👤 Michael Galvin, Managing Director, Sustainable Fuels, North America and Nordics
✉ Michael.Galvin@OctopusEnergyGeneration.com



TRENTON ENERGY STORAGE PROJECT

The Trenton Energy Storage Project is a 150 MW/1,200 MWh battery energy storage facility in Nova Scotia designed to improve grid reliability, support renewable energy integration and advance decarbonization objectives.

Current Stage: Progressing toward commercial negotiations and service agreements

CapEx: US\$275M

Financing Objective: Investment sought from infrastructure equity, strategic capital partners, project financing and Indigenous equity funding

👤 Homaira Siddiqui, Project Manager
✉ HSiddiqui@NRStor.com



VEGREVILLE PROJECT

The Vegreville Project is a proposed sustainable aviation fuel facility in Alberta that will convert approximately 300,000 tonnes of agricultural straw annually into 75 million litres of sustainable aviation fuel. The project benefits from secured site control, regional feedstock availability and strategic development partnerships.

Current Stage: Advanced Development/Pre-FEED

CapEx: US\$450-US\$600M

Financing Objective: Financing sought from development capital, project finance, offtake, Indigenous and strategic partners

👤 Jon Jaque, CEO
✉ Jon@ProvectusBiofuels.com



SWEETWATER WIND FARM

The Sweetwater Wind Project is a 210 MW wind energy development in British Columbia being advanced in partnership with West Moberly First Nations. Supported by a long-term electricity purchase agreement with BC Hydro, the project is targeting commercial operation in 2033.

Current Stage: Development

CapEx: US\$500M

Financing Objective: Offtake partner

👤 Jon Cooper, Development Manager
✉ Jon.Cooper@Res-Group.com



EAST CALGARY CARBON SEQUESTRATION HUB

The East Calgary Carbon Sequestration Hub is a large-scale carbon storage infrastructure project designed to receive and permanently sequester captured CO₂ emissions from industrial and power generation sources in the Calgary region. The project targets storage capacity of 8.6 million tonnes annually.

Current Stage: Advancing through feasibility and FEED studies

CapEx: US\$720

Financing Objective: Financing sought through private equity, project debt and strategic partnerships

👤 Stephen W. Mason, Chairman & CEO
✉ Stephen.Mason@ReconciliationEnergy.com



TOUQUOY MINE RENEWABLE ENERGY HUB

The Touquoy Mine Renewable Energy Hub is a proposed hydro and solar energy project in Nova Scotia that will repurpose a former gold mine into a closed-loop energy storage system paired with solar generation. The project is designed to provide power to the grid or alternative industrial users.

Current Stage: Early Development/Feasibility

CapEx: US\$450

Financing Objective: Investment sought through equity, debt, joint venture, strategic partners, or project finance

👤 Dustin O'Leary, Manager of Business Development
✉ Dustin.OLeary@StBarbara.ca



NORTHERN SPRUCE PROJECT

The Northern Spruce Project is a commercial-scale bioenergy with carbon capture and storage (BECCS) development in Alberta designed to capture approximately 500,000 tonnes of biogenic CO₂ annually from pulp mill operations.

Current Stage: Front-End Engineering and Design (FEED)

CapEx: Approximately \$420-\$500M

Financing Objective: Long-term equity investment from infrastructure and energy-transition investors

👤 Claude Létourneau, President & CEO
✉ CLetourneau@Svantelnc.com



PROJET MAURICIE

Projet Mauricie is a large-scale clean energy project in Québec designed to produce up to 70,000 tonnes of green hydrogen and 80,000 tonnes of renewable natural gas annually. The project combines hydroelectricity with dedicated wind and solar generation.

Current Stage: Advancing through FEED and permitting

CapEx: US\$3B

Financing Objective: Financing sought through equity and long-term debt structures

👤 Eric Gauthier, CEO
✉ Eric@TES-H2.ca



ALBERTA INDUSTRIAL HEARTLAND 1.0

Alberta Industrial Heartland 1.0 is a shovel-ready waste-to-energy facility with integrated carbon capture located in Alberta. The project will process up to 205,000 tonnes of municipal solid waste annually while capturing and permanently storing up to 200,000 tonnes of CO₂.

Current Stage: Shovel-ready and post-FEED. AUC and EPEA permits secured

CapEx: US\$800M

Financing Objective: Financing sought from equity co-investors and strategic financial partners

👤 Mikael Blom, CFO

✉ Mikael@Varme.ca



ENFIELD RTP® CLEAN FUEL FACILITY

The Enfield RTP Clean Fuel Facility is a clean fuel project in Nova Scotia that will convert sawmill and forest residues into 40 million litres of low-carbon fuel annually. Built on commercially proven RTP technology, the project will support regional energy security and emissions reductions.

Current Stage: FEED completion targeted for Q3 2026 and Final Investment Decision (FID) for Q4 2026

CapEx: US\$200M

Financing Objective: Financing sought through equity investment and senior debt

👤 J-C Amado, VP Corporate Development

✉ JCAmado@Vyterra.com



THE ALBERTA PROJECT

The Alberta Project is a large-scale sustainable fuels and carbon removal development that will convert forestry residuals into renewable natural gas while removing approximately one million tonnes of carbon annually. The project is designed to be one of the largest carbon-negative fuel facilities globally.

Current Stage: FEED

CapEx: US\$1.3B

Financing Objective: Investment sought through equity, joint venture, strategic partners and offtake agreements

👤 Greg Nuttall, CEO & President

✉ GNuttall@WoodlandBiofuels.com





MINERALS AND METALS

SECTOR OVERVIEW

Canada is one of the world's leading mining jurisdictions, offering investors access to abundant mineral resources, a stable and predictable business environment, world-class talent and strong environmental and labour standards. Canada produces more than 60 minerals and metals and is a top global producer of several critical minerals essential to advanced manufacturing, energy security, defence and clean technology supply chains.

As global demand for minerals and metals accelerates, Canada is uniquely positioned to support the next generation of industrial growth. Canada combines significant resource reserves, deep expertise across the mining and processing value chain and strong access to global markets. Together, these advantages provide investors with a secure and reliable foundation for long-term growth.

On critical minerals, the Government of Canada is taking decisive action to accelerate investment and bring strategic projects online faster. The Canadian Critical Minerals Strategy is driving the development of secure, competitive end-to-end value chains – from exploration and mining to processing, manufacturing, recycling and advanced applications – while strengthening partnerships with Indigenous communities, industry and international partners.

The newly launched Canada Critical Minerals Accelerator (CCMA) supports the development of strategically important projects through a suite of flexible financing tools. By providing equity investments, loan guarantees and offtake arrangements, the CCMA helps reduce project risk and mobilize private-sector investment.

Complementing these efforts, Canada is advancing regulatory reforms to simplify federal reviews for projects of national interest, provide greater regulatory certainty and support timely decisions, while maintaining strong environmental protections and respecting Indigenous rights.

Canada combines resource potential, investment certainty, strategic market access and strong government support. For investors seeking to participate in the growth of minerals and metals supply chains, Canada offers investors a trusted destination to develop projects, scale production and build the industries that will power the global economy for decades to come.





TRUE NORTH GOLD PROJECT

Building a district-scale gold mining operation around centralized infrastructure to support a socially and environmentally responsible, long-term mining operation with a growing mineral resource base. The company's Preliminary Economic Assessment outlines a low capital intensity, 11-year mine life producing 527,000 oz of gold.

Current Stage: Advanced, fully permitted

CapEx: US\$42.3M

Financing Objective: Equity and debt

👤 Shaun Heinrichs, President, CEO & Director
✉ SHeinrichs@1911Gold.com



LOKI FLAKE GRAPHITE DEPOSIT

The Loki Flake Graphite Deposit in northern Saskatchewan is a high-grade critical mineral, graphite project advancing toward commercial production by 2029. The project envisions a 30-year mine life and 50,000 tpa output. With high purity and favourable flake size, the project benefits from nearby road access and grid power.

Current Stage: Preliminary Economic Assessment and environmental baseline stage

CapEx: US\$1.44B

Financing Objective: Equity, strategic partners, offtake agreements and project financing

👤 Dawn Zhou, President & CEO
✉ Dzhou@abasca.ca



CANADIAN SOVEREIGN MAGNESIUM & ADVANCED MATERIALS PLATFORM

A phased critical minerals project in Québec aimed at establishing Canada's first domestic primary magnesium supply chain. Phase 1 targets rapid restart of existing assets, while Phase 2 scales production to 8,000 tpa of primary magnesium capacity, alloy development, transformation and downstream manufacturing capabilities.

Current Stage: Reactivation and financing

CapEx: US\$14M (Phase 1); US\$250M (Phase 2)

Financing Objective: Seeking US\$20M for phase one financing, strategic equity, debt financing, government participation, industrial partners and offtake

👤 Vincent Houle, President & CEO
✉ Vincent.Houle@Mi-Integration.com



GREAT ATLANTIC SALT PROJECT

This is a shovel-ready underground rock salt mine in Newfoundland and Labrador, positioned to become North America's second-largest producer with 4 million tonnes annually. Powered by hydroelectricity, it is designed as a fully electric, low-emission operation.

Current Stage: Shovel-ready. Completed feasibility and environmental studies. Currently advancing final permitting

CapEx: Approximately US\$440M

Financing Objective: Seeking approximately US\$110M equity investment and US\$330M project/structured debt financing

👤 Nolan Peterson, Chief Executive Officer & Director
✉ NPeterson@AtlasSalt.com



KUDZ ZE KAYAH PROJECT

An advanced polymetallic mining development in Yukon targeting silver, zinc, gold, copper and lead production. Estimated production of 2 million tpa of ore. Once in production, the ABM Mine projects to be Canada's largest silver and zinc producer and a top 15 copper producer.

Current Stage: Environmental approval secured, permitting underway; targeting mid-2027 construction decision

CapEx: US\$492M

Financing Objective: Combination of debt, equity and financial guarantees

👤 Michael McClelland, CEO & Managing Director
✉ Michael.McClelland@BMCMinerals.com



RED MOUNTAIN AND PREMIER GOLD PROJECTS

A gold-silver mining development near Stewart, British Columbia, comprising two underground mines supported by shared processing and tailings facilities over a 12-year mine life. An updated feasibility study is underway to support revised resource, reserve and economic assessments.

Current Stage: Development and engineering; feasibility study underway

CapEx: US\$160M

Financing Objective: Equity, strategic partner, project finance

👤 Ranj Pillai, VP External Relations
✉ RPillai@CambriaGold.com



CRAWFORD NICKEL PROJECT

An advanced pre-construction nickel sulphide mining project expected to produce more than 1.6 million tonnes of nickel over a 40-year mine life. The project will also produce chromium, cobalt, platinum group metals and iron. Potential to be a significant carbon capture facility capturing up to 1.5 Mtpa of CO₂ utilizing the ability of the tailings and waste rock to capture and sequester through the company's proprietary IPT Carbonation process.

Current Stage: Pre-construction

CapEx: US\$2B

Financing Objective: Strategic partnerships, offtake, private and institutional equity

👤 Mark Selby, CEO
✉ MarkSelby@CanadaNickel.com



WESTERN CANADA SINGLE SUPER PHOSPHATE PROJECT

An integrated fertilizer development that will produce granular phosphate fertilizer using phosphate rock from British Columbia. The project aims to strengthen domestic fertilizer supply for Western Canadian agriculture while leveraging regional resources and infrastructure.

Current Stage: Preliminary Economic Assessment underway

CapEx: US\$200M

Financing Objective: Strategic partnerships, offtake, equity, project finance

👤 Daniel Gleeson, Group CEO
✉ Daniel.Gleeson@CanadianPhosphate.com



NEW POLARIS MINE

A proposed underground gold and antimony mining project with resources of 1.1 million ounces of gold and 7,000 tonnes of antimony. The operation is planned to produce 100,000 ounces of gold and 500-600 tpa over a 10-year mine life. The project is at a remote location with access primarily by air with some barging of larger items to the site.

Current Stage: Pre-construction

CapEx: US\$200M

Financing Objective: Equity, debt, joint venture, project finance and offtake

👤 Catalin Kilofiski, CEO
✉ Catalin@CanagoldResources.com



QUINTETTE MINE UNDERGROUND & TREND-ROMAN

Restart of the Trend-Roman Mine and the addition of underground mining at Quintette Mine, expanding hard coking coal production using existing infrastructure in northeastern British Columbia. Both benefit from significant prior investments at Quintette.

Current Stage: Targeting operations in 2028

CapEx: Approximately US\$251M

Financing Objective: Seeking approximately US\$251M in debt/equity/blended finance

👤 Lisa Risvold, Vice President, Indigenous, Communities and Land Strategy
✉ LRisvold@ConumaCoal.com



ROSE LITHIUM-TANTALUM PROJECT

Advanced lithium development in Northern Quebec producing spodumene concentrate for lithium-ion batteries and tantalum concentrate as a by-product for use in the capacitor industry. The project is located in northern Quebec and benefits from access to low-cost hydroelectricity transmission.

Current Stage: All key permits are in place, enabling construction following financing.

CapEx: US\$486M

Financing Objective: Seeking strategic investor for up to US\$100M in equity, tied to long-term offtake

👤 Jean-Sebastien Lavallee, CEO
✉ JSLavallee@CECorp.ca



WICHEEDA RARE EARTH PROJECT

Advanced rare earth development project in British Columbia focused on producing a neodymium-praseodymium enriched mixed rare earth carbonate. Accessible by road and with access to transmission lines, gas pipelines and the Canadian Pacific Railway. Defense Metals has signed non-binding memoranda of understanding with Hanwha Ocean, the Saskatchewan Research Council and a potential European customer.

Current Stage: Feasibility stage

CapEx: US\$1.44B

Financing Objective: Strategic partners, equity investments, project financing, industrial joint ventures and long-term commercial agreements

👤 Mark Tory, President and CEO
✉ Mark@DefenseMetals.com



WHEELER RIVER URANIUM PROJECT

An advanced uranium development in northern Saskatchewan, consisting of the Phoenix ISR uranium mine and the Gryphon uranium deposit. Construction of Phoenix commenced in 2026 following receipt of all required regulatory approvals. The largest undeveloped uranium project in an infrastructure-rich eastern portion of northern Saskatchewan.

Current Stage: Construction; First Production Target: mid-2028

CapEx: Approximately US\$504M

Financing Objective: Public equity investor, strategic investor, or uranium offtake buyer

👤 Geoff Smith, VP Corporate Development & Commercial
✉️ GSmith@DenisonMines.com



DUMONT NICKEL PROJECT

The Dumont Project is a large-scale nickel development in Québec designed for phased expansion and a projected 50-year mine life. The project is expected to produce nickel and cobalt and is supported by significant mineral reserves and established mining infrastructure. Dumont benefits from exceptional infrastructure advantages and proximity to established mining services, eliminating the need for a permanent camp facility. The project has regional road and railway access as well as secured hydroelectric power.

Current Stage: Construction-ready

CapEx: US\$881M

Financing Objective: Financing partner to reach construction

👤 Johnna Muinonen, President
✉️ JMuinonen@DumontNickel.com



CLEARWATER PROJECT

A lithium development in Alberta utilizing Direct Lithium Extraction technology to produce lithium from brines in the Leduc reservoir. It deploys Direct Lithium Extraction (DLE) processing to target lithium-rich brines found within one of the province's most prolific reservoirs.

Current Stage: Demonstration, feasibility and permitting underway

CapEx: US\$2.47B

Financing Objective: Offtake partners, project-level equity, strategic partners and project finance

👤 Chris Doornbos, CEO
✉️ CDoornbos@E3Lithium.ca



POZZOLAN AND SCMS

A low-carbon supplementary cementitious materials project that transforms pozzolan and calcined clay into materials capable of replacing 45-50% of Portland cement in concrete. Supported by proven reserves exceeding 200 million tonnes, rail infrastructure and a private port, the project targets construction, infrastructure and energy transition markets. The technology platform is designed to provide a scalable, competitive and secure solution in response to the global decline in fly ash and blast-furnace slag availability.

Current Stage: Advanced pre-FEED

CapEx: Approximately US\$432.3M

Financing Objective: Strategic investment, offtake, equity

👤 Guy Rousseau, CEO
✉️ Guy.Rousseau@EcoRock.com



SCOTIA MINE

A brownfield zinc and lead critical minerals development in Nova Scotia. The project has substantial existing infrastructure, including a concentrator, tailings storage facility, administration buildings, maintenance workshops, grid power and transportation infrastructure, which reduce development risk and capital requirements.

Current Stage: Advanced brownfield development

CapEx: US\$25M

Financing Objective: Strategic investment partners to support construction

👤 Mark Haywood, President & CEO
✉ MHaywood@EDMResources.com



MOBLAN PROJECT

A high-grade, large-scale lithium development project in northern Québec with Mineral Resources of 121 million tonnes. The project is owned 60% by Elevra Lithium and 40% by Investissement Québec and benefits from access to the Route du Nord, renewable hydroelectric power and established transportation infrastructure.

Current Stage: Feasibility completed

CapEx: US\$722M

Financing Objective: Mixed financing structure

👤 Stephanie Lemieux, Vice-President,
Corporate Affairs - Canada
✉ Stephanie.Lemieux@Elevra.com



ALBERTA CRITICAL MINERALS RECOVERY & RARE EARTH REFINING COMPLEX

A commercial-scale Alberta processing and refining complex to recover rare earth elements, gallium, scandium, iron oxide, aluminosilicate and other strategic minerals from imported feedstock using its patented hydrometallurgical process. The project targets 350,000 tonnes of annual feedstock processing and supports critical mineral supply chains.

Current Stage: Feasibility completed; updated Scoping Study to be completed in 2026.

CapEx: Approximately US\$216-360M

Financing Objective: Seeking US\$14.5M–US\$21.6M in development equity and US\$180M–US\$288M in mixed project financing.

👤 Vandit Verma, CEO
✉ Vandit@Enervoxa.com



THOMPSON NICKEL MINE

This established nickel mining and processing operation has produced more than 2.5 million tonnes of nickel concentrate and includes active underground mines, processing infrastructure and significant exploration potential. With measured and indicated resources of 18.0 Mt grading 1.93% nickel, the operation is seeking investment to support ongoing production and growth.

Current Stage: Operations and Exploration

CapEx: US\$200M+

Financing Objective: Equity investment

👤 Shastri Ramnath, CEO
✉ Shastri.Ramnath@ExiroNickel.ca



GREEN BAY COPPER-GOLD PROJECT

A high-grade copper-gold development in Newfoundland and Labrador centred on the former Ming Mine. The project hosts substantial mineral resources and benefits from approximately US\$165 million of existing infrastructure, including underground workings, power, highway access and a deep-water port, reducing development capital intensity and accelerating the path to production.

Current Stage: Preliminary economic assessment (PEA)

CapEx: US\$365M

Financing Objective: Strategic partnership

👤 Jessie Liu-Ernsting, Chief Corporate Development Officer

✉ IR@FireFlyMetals.ca



MACTUNG TUNGSTEN PROJECT

A near-term mine development opportunity in Yukon and one of the world's largest high-grade tungsten deposits. Supported by a U.S. Defense Production Act award, Fireweed is advancing the project through feasibility work and regulatory approvals to support future tungsten supply diversification for North American and European processing markets.

Current Stage: Feasibility Study (anticipated Q1 2027)

CapEx: Not available

Financing Objective: Strategic partnership

👤 Ian Gibbs, CEO

✉ Ian.Gibbs@FireWeedMetals.com



LAC KNIFE GRAPHITE PROJECT

A natural flake graphite development in Québec, one of North America's highest-grade graphite development projects. The project includes 9.31 million tonnes of Probable Mineral Reserves, supports a planned production rate of 50,000 tpa of graphite concentrate annually and is positioned to supply critical mineral supply chains.

Current Stage: Feasibility (completed in 2023)

CapEx: US\$170M

Financing Objective: Equity, debt, joint venture, strategic partner, project finance, offtake

👤 Jason Latkowcer, VP Corporate Development

✉ JLatkowcer@FocusGraphite.com



NICO COBALT-GOLD-BISMUTH-COPPER CRITICAL MINERALS PROJECT

The NICO Mineral Reserves total 33.1 million tonnes and will sustain a minimum 20-year mine life, in a regional inventory of approximately 60 million tonnes. Fortune has spent more than \$150 million to advance a vertically integrated development plan consisting of open pit and underground mining and flotation concentration in the Northwest Territories.

Current Stage: FEED Engineering

CapEx: Approximately US\$720M

Financing Objective: Seeking project level finance and/or strategic partner tied to offtake with potential corporate equity participation and debt

👤 Robin Goad, President

✉ RGoad@FortuneMinerals.com



THE BAPTISTE NICKEL PROJECT

A large-scale nickel development project with the flexibility to supply high-grade nickel concentrate for stainless steel, specialty alloys and battery material supply chains. The project has attracted strategic investors and was included on British Columbia's priority list of major projects.

Current Stage: Pre-feasibility (2023), environmental assessment process in January 2026

CapEx: US\$2.2B

Financing Objective: Strategic partnerships

👤 Martin Turenne, CEO & President
✉ MTurenne@FPXNickel.com



PAK LITHIUM PROJECT

The PAK Lithium Project is a vertically integrated lithium development in Ontario combining a mine, mill and downstream conversion facility. The project targets production of 200,000 tonnes per annum of spodumene concentrate and an initial conversion capacity of 20,000 tonnes per annum of lithium carbonate equivalent.

Current Stage: Feasibility complete (Mine), Feasibility Started (Lithium Conversion Facility).

CapEx: US\$682M

Finance Objective: Not available

👤 Trevor Walker, CEO
✉ TWalker@FrontierLithium.com



PC SILVER MINE

A fully permitted brownfield zinc, germanium, copper, silver and lead project in the Northwest Territories. The project benefits from substantial historical investment, including existing infrastructure, more than 5,000 metres of underground development, a fully constructed process plant and extensive technical work completed by prior owners.

Current Stage: Fully permitted, PEA updated in September 2026

CapEx: US\$350M

Financing Objective: Secure equity, debt, infrastructure, offtake, joint venture, and government-backed financing

👤 Ron Halas, COO
✉ RHalas@HoneyBadgerSilver.com



RING OF FIRE

Juno Corp. is advancing district-scale gold and critical minerals discoveries in Ontario's Ring of Fire, including high-grade gold, titanium, vanadium, scandium, gallium and newly identified rare earth elements. Backed by a fully funded \$20 million exploration program, the company controls a significant land position. Juno Corp. periodically utilizes targeted, non-brokered private placements and insider funding rounds backed by founders, management and key strategic entities.

Current Stage: Early-stage mineral exploration discovery in the resource definition drilling stage

CapEx: Not available

Financing Objective: Investors with long-term (10+ years) investment horizons

👤 Robert Cudney, CEO
✉ Info@JunoCorp.com



KAMI IRON ORE MINE PROJECT

An iron ore project located in Newfoundland and Labrador that would produce 9 million wet metric tonnes annually of direct reduction grade pellet feed, above 67.5% purity. Backed by partnerships with Nippon Steel and Sojitz, the project is positioned to meet growing demand for high-purity iron ore.

Current Stage: Prefeasibility Study (2024) to evaluate construction of mining and processing facilities

CapEx: US\$2.97B

Financing Objective: Strategic partnerships

👤 Noémie Prigent-Charlebois, Senior Manager, Communication and Governmental Affairs

✉️ NPCharlebois@ChampionIron.com



YELLOWKNIFE LITHIUM PROJECT AND LITHIUM CARBONATE CONVERSION FACILITY

Li-FT is advancing an integrated lithium supply chain combining the Yellowknife Lithium Project in the Northwest Territories and a 30,000 tpa lithium carbonate conversion facility in Alberta. The Adina-Galinée Lithium Project positions Li-FT to become Canada's next hard-rock lithium producer through a development strategy that combines its lithium resource with existing infrastructure and significant optimization potential.

Current Stage: PEA complete (Adina only)

CapEx: US\$259M (Adina-only PEA)

Financing Objective: Strategic equity and non-dilutive investments

👤 April Hayward, Executive Vice President, External Affairs and Strategic Partnerships

✉️ April@Li-FT.com



BECANCOUR COBALT FACILITY

The planned high purity processing facility is based on patented and de-risked flowsheet and mature industrial processing technologies. Phase I production targets 3,300 tonnes annually of alloy-grade cobalt metal for aerospace/defence applications. The circular process design will produce 55,000 tonnes annually of agricultural-grade ammonium sulphate.

Current Stage: Definitive Feasibility Study and pilot-scale testing

CapEx: US\$217M Phase I (AACE Classe 4); US\$250M total project funding

Financing Objective: Strategic financing partner for project or international portfolio-level investment.

👤 Fedor van der Post, CEO

✉️ Fedor.VanDerPost@WMCGroup.com



BOARDWALK LITHIUM BRINE PROJECT

Direct Lithium Extraction technology to produce battery-grade lithium carbonate. Existing infrastructure supports lower development costs and reduced surface disturbance, while a modular design enables scalable production. The initial feasibility case targets 10,000 tonnes annually.

Current Stage: Feasibility study

CapEx: US\$600M

Financing Objective: Strategic partner, project finance, offtake partner

👤 Kevin Piepgrass, CEO

✉️ Kevin@LithiumBank.ca



NECHALACHO BASAL RARE EARTH PROJECT

An advanced-stage rare earth development in Northwest Territories with one of North America's largest rare earth resources and a heavy rare earth oxide content exceeding 26% of TREO. The project targets production of magnet-critical rare earth elements for defence, energy and advanced manufacturing supply chains.

Current Stage: Preliminary Economic Assessment

CapEx: US\$2.1B

Financing Objective: Seeking equity, strategic investment, offtake-linked financing and infrastructure debt

👤 Burl Joseph, Project Director

✉ BJoseph@AvalonAM.com



MINAGO CRITICAL MINERALS PROJECT

The Minago Critical Minerals Project is an Indigenous-owned critical minerals development in northern Manitoba that combines a nickel-PGM deposit with plans for domestic magnesium metal production. By converting dolomite overburden into high-value magnesium and calcium aluminate products, the project aims to establish a new model for resource development that integrates Indigenous ownership, critical minerals production and advanced manufacturing.

Current Stage: Nickel/PGM project licensed for production; feasibility study underway for Minago Magnesium

CapEx: Approximately US\$1B

Financing Objective: Equity, debt, joint venture partners, strategic investors, project finance and offtake agreements

👤 Jim Rondeau, Managing Director

✉ Jim@Minago.ca



ASHRAM RARE EARTHS AND FLUORSPAR PROJECT

The Ashram Project is a large-scale rare earths and fluorspar development in Nunavik, Québec and one of North America's largest monazite-dominant rare earth deposits. The project is designed to supply key magnet rare earths, including neodymium and praseodymium, while also providing fluorspar and niobium by-products.

Current Stage: PEA completed; Pre-Feasibility Study underway

CapEx: US\$840M

Financing Objective: Equity, joint venture partners, strategic partners, project finance and offtake partners

👤 Nicholas Holthouse, Managing Director

✉ NHolthouse@MontRoyalRes.com



GOLDBORO GOLD PROJECT

The Goldboro Gold Project is a fully permitted, shovel-ready gold development in Nova Scotia and one of Canada's most advanced near-term gold projects. The project hosts 2.58 million ounces of gold in NI 43-101-compliant resources and is positioned for a construction decision in 2026.

Current Stage: Fully permitted

CapEx: US\$217M

Financing Objective: Project financing through a combination of equity, debt and strategic financing arrangements

👤 Kevin Bullock, President & CEO

✉ KBullock@NexGold.com



CANADA'S FIRST HELIUM LIQUEFACTION FACILITY

North American Helium is developing Canada's first commercial helium liquefaction facility in Swift Current, Saskatchewan. The project will establish domestic liquefaction capacity for helium produced in Canada, reducing reliance on aging U.S. processing infrastructure and strengthening North American supply chains.

Current Stage: Shovel-ready; front-end engineering completed

CapEx: US\$100M

Financing Objective: Part of a broader US\$280M financing raise, including facility construction and expansion

👤 Marlon McDougall, President & COO

✉ MMcDougall@NAHelium.com



SISSON TUNGSTEN- MOLYBDENUM PROJECT

The Sisson Project is a large-scale tungsten and molybdenum development located near Fredericton, New Brunswick. As one of Canada's most advanced tungsten projects, it is positioned to strengthen North American supply chains for critical minerals while supporting domestic manufacturing and industrial capacity.

Current Stage: Pre-construction

CapEx: Approximately US\$600M

Financing Objective: Seeking strategic partners, co-investors, developers and offtake partners to support project development and long-term product sales

👤 Andrew Ing, President & CEO

✉ AndrewIng@NorthcliffResources.com



BISSETT CREEK GRAPHITE MINE & BATTERY ANODE MATERIALS (BAM)

The Bissett Creek Graphite Mine and Baie-Comeau BAM facility form Northern Graphite's integrated graphite value chain. Natural graphite flake from Ontario will be converted into battery anode material for North American battery manufacturers.

Current Stage: Bankable Feasibility Study underway

CapEx: Approximately US\$500M for Phase 1

Financing Objective: Seeking strategic equity, infrastructure capital, export credit support, government-backed financing, royalties, streaming

👤 Hugues Jacquemin, CEO

✉ Hugues.Jacquemin@NorthernGraphite.com



NORTH ISLAND PROJECT

The North Island Project is a large-scale copper-gold-molybdenum development on northern Vancouver Island, British Columbia. The project combines substantial mineral resources, strong economics and access to existing road, port and power infrastructure. Northisle is advancing the project through technical studies, environmental assessment preparation and exploration across a 40-kilometre mineral belt with significant district-scale growth potential.

Current Stage: Pre-Feasibility Study targeted for Q4 2026/Q1 2027

CapEx: US\$846M

Financing Objective: Equity investment, project finance and offtake partnerships

👤 Nicholas Van Dyk, EVP, Chief Financial Officer & Corporate Secretary

✉ Info@Northisle.ca



BÉCANCOUR BATTERY MATERIAL PLANT

The Bécancour Battery Material Plant is the downstream component of NMG's integrated Québec graphite value chain, converting locally produced graphite into battery-grade active anode material (AAM) for lithium-ion batteries. Located in Québec's battery manufacturing hub, the project leverages existing industrial infrastructure, renewable power and demonstrated processing capabilities to support secure North American supply chains for critical battery materials.

Current Stage: Feasibility study completed; advancing financing, permitting, engineering and procurement

CapEx: US\$267M

Financing Objective: Strategic equity, project finance, infrastructure capital, joint venture partners and offtake partners

👤 Éric Desaulniers, CEO & President

✉ EDesaulniers@NMG.com



CANADIAN URANIUM CONVERSION FACILITY

Nucleon Fuel is developing Canada's first uranium refining and conversion facility in more than 40 years. Using its proprietary SMT-5000™ modular conversion technology, the project will convert uranium oxide (U_3O_8) into uranium hexafluoride (UF_6), a critical feedstock for uranium enrichment and nuclear fuel fabrication.

Current Stage: FEL-2 engineering nearly complete; advancing to FEL-3 engineering, site selection and CNSC licensing.

CapEx: US\$575M per SMT-5000 module (Class IV estimate)

Financing Objective: Strategic equity partners, project finance, offtake partners and long-term institutional investors

👤 Dustin Wilkes, CEO and Co-Founder

✉ DWilkes@Nucleon-Energy.com



ROOK I PROJECT

The Rook I Project is a world-class uranium development in northern Saskatchewan centred on the high-grade Arrow Deposit, one of the largest uranium discoveries globally. Fully licensed for construction and currently under development, the project is expected to become one of the world's largest and lowest-cost uranium mines, producing approximately 30 million pounds of U_3O_8 annually and supplying a significant share of global uranium demand.

Current Stage: Under construction

CapEx: \$1.6B

Financing Objective: Financing opportunities to support remaining capital requirements

👤 Travis McPherson, Chief Commercial Officer

✉ TMcPherson@NXE-Energy.ca



CARIBOO GOLD PROJECT

The Cariboo Gold Project is a fully permitted, feasibility-stage underground gold development in British Columbia's historic Wells-Barkerville mining camp. The project is designed to produce an average of 190,000 ounces of gold annually over a 10-year mine life through mechanized underground mining. With key provincial permits secured and pre-construction activities underway, Cariboo is positioned for construction following FID and financing.

Current Stage: Pre-construction. Fully permitted and construction-ready pending final investment decision and financing

CapEx: US\$764M

Financing Objective: Flexible financing structures and strategic partners aligned with the long-term development of the project

👤 Philip Rabenok, VP, Investor Relations

✉ PRabenok@OsiskoGold.ca



PLS PROJECT

The PLS Project is an advanced uranium development project in Saskatchewan centered on the high-grade, near-surface Triple R deposit. Paladin Canada is advancing the project toward production through conventional underground mining and surface processing.

Current Stage: Environmental assessment approval received; CNSC licence application in regulatory review; FEED underway; Indigenous agreements and engagement progressing

CapEx: Approximately US\$1.23B pre-production

Financing Objective: Seeking strategic partners and offtake participants with experience in uranium mining, infrastructure and the nuclear fuel cycle

👤 Anthony Hasluck, Global Head, Corporate Affairs
✉ Anthony.Hasluck@PaladinEnergy.com.au



PINE POINT MINE DEVELOPMENT PROJECT

The Pine Point Mine Development Project is an advanced zinc-lead redevelopment project located on the south shore of Great Slave Lake in the Northwest Territories. Benefiting from existing transportation and power infrastructure, the project is positioned to become a significant producer of high-grade zinc concentrate.

Current Stage: 2026 Internal Feasibility Report completed

CapEx: \$2B

Financing Objective: Equity investment, strategic partnership and/or offtake partner participation

👤 Jeff Hussey, CEO
✉ JHussey@PinePointMining.com



SHAAKICHIUWAANAAN

Shaakichiuwaanaan is a globally significant critical minerals project in Québec's James Bay region with the potential to become a major producer of lithium, tantalum and caesium. The project hosts one of the world's largest hard-rock lithium resources, the world's largest pollucite-hosted caesium resource and a top five global tantalum resource.

Current Stage: Post-Feasibility Study and ESIA

CapEx: Approximately US\$1.1B

Financing Objective: Equity, debt, joint venture partners, strategic investors, project finance and offtake partners

👤 Natacha Garoute, CFO
✉ NGaroute@PMET.ca



PRAIRIE LITHIUM PROJECT

The Prairie Lithium Project is a large-scale lithium brine development in southeast Saskatchewan utilizing direct lithium extraction (DLE) technology. The 100%-owned project hosts a 4.6 million tonne LCE resource and is advancing toward commercial production, supported by strong infrastructure access and binding offtake agreements. Construction of the first commercial facility is underway, with future phases planned to expand production and add battery-grade lithium conversion capacity.

Current Stage: Construction of Phase 1 production facility underway

CapEx: US\$881M

Financing Objective: Strategic and financing partners

👤 Zach Maurer, Founder, Executive Director
✉ Zach@PrairieLithium.com



PROJECT TITAN - SULPHATE OF POTASH PRODUCTION

Project Titan is SMMI's next-phase sulphate of potash (SOP) expansion in Saskatchewan, leveraging the company's unique access to both sodium sulphate and potash resources. The project will develop a 50,000-100,000 tonne per year SOP facility at Chaplin, using the lower-energy Glaserite production process.

Current Stage: Phase 2 (Chaplin) is shovel-ready and in the financing stage; Phase 3 (Fox Valley) is in pre-development

CapEx: US\$150M (Phase 2: Chaplin); US\$400M-US\$750M (Phase 3 (Fox Valley))

Financing Objective: Seeking debt and equity investment structures

👤 Megz Reynolds, Director – Strategic Integratio
✉ MReynolds@SMMichaplin.com



MINTO COPPER/GOLD/ SILVER PROJECT

The Minto Project is a brownfield copper-gold-silver mine in Yukon that produced venmore than 500 million pounds of copper before ceasing operations in 2023. Acquired by the Selkirk First Nation and now being advanced by Selkirk Copper, the project combines existing mining infrastructure with a substantial resource base and recent exploration success, supporting a planned restart and expansion based on responsible mining and Indigenous partnership.

Current Stage: Restart evaluation

CapEx: Approximately US\$200M

Financing Objective: Equity, debt, project finance and offtake participation

👤 Colin Joudrie, President & CEO
✉ Colin.Joudrie@SelkirkCopper.com



PRAIRIE SILICA PROJECT

The Prairie Silica Project is advancing one of North America's highest-purity silica deposits in southwest Manitoba using Silex's proprietary HHPE™ extraction technology. The project is designed to supply high-purity silica, silicon metal and advanced silicon materials for industrial, solar, battery, semiconductor and advanced manufacturing markets.

Current Stage: Advanced development

CapEx: Approximately US\$400M-US\$500M

Financing Objective: Institutional investors, pension funds, private equity, debt financing, strategic industry partners and offtake-supported financing

👤 Brian Gibbs, CEO
✉ Brian@SilexResources.com



SPANISH MOUNTAIN GOLD PROJECT

The Spanish Mountain Gold Project is a large-scale, near-surface gold development in British Columbia's Cariboo Gold Corridor. The project hosts 4.2 million ounces of gold in Measured and Indicated resources and is advancing toward a targeted 2028 build decision. Supported by a completed PEA, extensive drilling and innovative environmental design, the project offers significant production potential and future resource expansion opportunities.

Current Stage: Development; advancing through feasibility and permitting

CapEx: US\$892M

Financing Objective: Mixed financing, including offtake arrangements, OEM partnerships and institutional debt and equity investment

👤 Peter Mah, President & CEO
✉ Peter.Mah@SpanishMountainGold.com



SRC MINERALS TO MAGNET PRODUCTION

The Saskatchewan Research Council (SRC) is proposing Canada's first defence-aligned neodymium-iron-boron (NdFeB) permanent magnet manufacturing capability, building on its Rare Earth Processing Facility in Saskatoon. The project would establish a Canadian-controlled minerals-to-magnets supply chain by converting rare earth materials into qualified permanent magnets for defence, clean technology, electric vehicles and advanced manufacturing applications.

Current Stage: Conceptual

CapEx: US\$170M

Financing Objective: Strategic partner providing capital, technical expertise, downstream manufacturing capabilities and market access

👤 Mitchell Graw, Principal, Government Relations
✉ Mitchell.Graw@Gov.SRC.SK.ca



15 MILE PROCESSING HUB

A gold mining development on Nova Scotia's Eastern Shore will integrate six open-pit mines across three sites, with centralized ore processing at a dedicated hub. Expected to produce more than 100,000 ounces of gold annually over an 11.4-year mine life.

Current Stage: Initial Project Description submitted to federal and provincial regulators in July 2026

CapEx: US\$202M

Financing Objective: Project finance partnership

👤 Dustin O'Leary, Manager, Business Development
✉ Dustin.OLeary@StBarbara.ca



BERG COPPER PROJECT

The Berg Copper Project is a large-scale copper-molybdenum-silver development project in central British Columbia. Supported by existing regional infrastructure and access to hydroelectric power, the project hosts substantial copper and critical mineral reserves and is designed as a conventional open-pit operation with a 120,000 tpd concentrator. The 2026 Pre-Feasibility Study demonstrates strong project economics and a long-life production profile.

Current Stage: 2026 Pre-Feasibility Study completed; environmental assessment preparation underway

CapEx: US\$3.4B

Financing Objective: Institutional or strategic equity investment, with future project financing and concentrate offtake opportunities

👤 Leif Nilsson, CEO and Director
✉ Leif.Nilsson@SurgeCopper.com



SCULLY MANGANESE SULPHATE PLANT

The Scully Manganese Sulphate Plant will convert manganese ore generated as a by-product of iron ore production at Tacora's Scully Mine into high-purity manganese sulphate monohydrate (HPMSM) for the EV and battery sector. Supported by more than 3.5 million tonnes of stockpiled manganese ore, the project leverages existing mining operations and completed economic studies to establish a domestic battery materials supply opportunity.

Current Stage: Preliminary Economic Assessment (PEA) completed

CapEx: US\$600M

Financing Objective: Equity, debt, strategic partner and offtake partner participation

👤 Heng Vuong, EVP & CFO
✉ Heng.Vuong@TacoraResources.com



COFFEE GOLD PROJECT

The Coffee Gold Project in Yukon, developed by Talamore Mining Corporation, is one of the world's largest high-grade heap leach gold projects, containing 3 million ounces of measured and indicated gold resources. The project is in the pre-construction stage with permitting, engineering and financing well advanced.

Current Stage: Pre-construction. PEA March 2026

CapEx: US\$718M

Financing Objective: US\$215M Strategic, Infrastructure Funding

👤 Tim Warman, CEO
✉ Info@TalamoreMining.com



LAWYERS-RANCH GOLD-SILVER PROJECT

The Lawyers-Ranch Project is a district-scale gold and silver development in northern British Columbia containing one of Canada's largest undeveloped precious metals resources. Thesis Gold is advancing the project through permitting, development and ongoing exploration across a 495 km² land package. The project hosts 4.6 Moz AuEq in Measured and Indicated resources, including significant silver exposure and multiple exploration targets.

Current Stage: December 2025 Pre-Feasibility Study completed; Environmental Assessment process initiated in December 2025

CapEx: Initial capital \$736.2M; sustaining capital \$789.4M

Financing Objective: Project finance

👤 Ewan Webster, President & CEO
✉ EwanW@ThesisGoldSilver.com



STRANGE LAKE RARE EARTH PROJECT

The Strange Lake Rare Earth Project is an integrated mine-to-separated-oxide rare earth development spanning Québec and Labrador. One of the world's largest known heavy rare earth deposits, the project is focused on producing dysprosium, terbium, neodymium, praseodymium and other critical minerals.

Current Stage: 2026 Feasibility Study underway; Environmental Impact Assessment completion targeted in 2026

CapEx: US\$2.17B

Financing Objective: Equity investment, offtake agreements and construction debt financing supported by global export development agencies

👤 Christine Burow, Chief Marketing Officer
✉ Christine.Burow@TorngatMetals.com



YELLOWHEAD COPPER PROJECT

The Yellowhead Copper Project is an advanced-stage, open-pit copper development in British Columbia with a 25-year mine life. Currently in permitting, the project is expected to produce 4.4 billion pounds of copper, plus gold and silver.

Current Stage: Advanced-stage pre-feasibility level project, currently in the permitting process

CapEx: \$2B

Financing Objective: Strategic/JV partner (equity at project level)

👤 Stuart McDonald, President & CEO
✉ SMcdonald@TrekorMetals.com



TROILUS COPPER-GOLD PROJECT

The Troilus Project is a large-scale copper-gold development in Québec with a projected mine life exceeding 22 years and one of Canada's largest undeveloped gold-copper mineral resources. The project is advancing through detailed engineering, permitting and financing activities, supported by established infrastructure, renewable power and strategic relationships with international customers and financing partners.

Current Stage: Detailed engineering, permitting and project financing

CapEx: US\$1.1B

Financing Objective: Project financing through a combination of senior secured debt, export credit agency support and strategic financing partners

👤 Justin Reid, CEO
✉ Justin.Reid@TroilusMining.com

Vianode

VIA TWO

Via TWO is a phased synthetic graphite production facility in St. Thomas, Ontario, designed to support North America's battery supply chain. The project plans to scale capacity to approximately 150,000 tonnes annually and has completed FEED studies with detailed engineering underway.

Current Stage: Pre-FID; FEED study completed and detailed engineering underway

CapEx: Approximately US\$2B (Stage 1)

Financing Objective: Equity, strategic partner and offtake partner participation

👤 Howard Ormonroyd, CFO
✉ Howard.Ormonroyd@Vianode.com



CASINO PROJECT

The Casino Project is one of the world's largest undeveloped copper-gold deposits and a major critical minerals opportunity in Yukon. The proposed open-pit mine will produce copper, gold, molybdenum and silver over a multi-decade mine life. Backed by strategic investments from Rio Tinto and Mitsubishi Materials, the project is advancing through environmental assessment.

Current Stage: Environmental assessment (YESAB Panel Review process)

CapEx: US\$2.89B

Financing Objective: Strategic investment or minority equity participation alongside existing strategic investors Rio Tinto and Mitsubishi Materials

👤 Sandeep Singh, President & CEO
✉ SSingh@WesternCopperAndGold.com





MARINE AND PORT INFRASTRUCTURE

SECTOR OVERVIEW

Canada's marine and port infrastructure sector is an economic gateway to the world, moving goods to market and connecting global supply chains. With three coastlines along the Atlantic, Pacific and Arctic oceans, Canada has direct access to Europe, Asia and other global markets, supported by an integrated transportation network linking ports with rail, road, inland logistics and industrial production hubs. As global trade volumes continue to grow, Canada is well positioned to expand its ports and trade corridors, strengthening its role as a reliable supplier to international markets. That is why Canada is building trade-enabling infrastructure at a pace not seen in generations.

Canada's 2025 federal budget commits \$115 billion over five years to infrastructure development, including transportation infrastructure, municipal infrastructure, core public works and trade and logistics assets. A central component of this strategy is the Trade Diversification Corridors Fund, which supports investments in nationally significant trade infrastructure, including ports, marine terminals and multimodal transportation networks that enhance economic growth and international competitiveness. The program focuses on four nationally significant trade corridors spanning Canada's Pacific, Prairie, Central and Atlantic regions, connecting major production centres to domestic and international markets. In addition, the federal government has committed \$1 billion via the Arctic Infrastructure Fund to strengthen transportation connectivity and support long-term economic growth in the North.

The world is taking notice of Canada's expansion plans. The country was recently ranked by the Global Infrastructure Investor Association as the most attractive market for infrastructure investment, placing ahead of the United States and Germany for the first time.

The result is a compelling investment landscape: essential assets, strong trade fundamentals, visible public-sector support and growing capacity requirements. As global supply chains are reconfigured and demand rises for secure access to commodities, food, energy and critical minerals, Canada's marine and port infrastructure sector offers investors a unique opportunity to participate in the expansion of a resilient, diversified and globally connected trade network.





PORT OF CHURCHILL PLUS

The Port of Churchill Plus (POC+) project is an infrastructure initiative to expand the Port of Churchill into a four-season trade gateway through an LNG export corridor, rail upgrades, port modernization and develop all-weather road access. This would enable expanded export and import capacity through Hudson Bay, contributing to increased and diversified trade with international markets.

Current Stage: Operational with ongoing expansion, planning, engineering and feasibility activities

CapEx: US\$57B

Financing Objective: preliminary investment requests totaling US\$3.9B

Amna Mackin, Interim CEO, Manitoba Crown Indigenous Corporation
Amna.Mackin@Manitoba.ca



MELFORD INTERNATIONAL TERMINAL

Melford International Terminal is a shovel-ready, fully permitted deep-water marine terminal, rail hub and logistics park in Nova Scotia. The project offers year-round intermodal connectivity and renewable energy logistics capabilities.

Current Stage: Shovel-ready and fully permitted. First Nations consultation completed with Indigenous investment participation. Eight-year labour agreement in place. Privately owned with no port authority involvement. Port designed for 775,000 TEU annually with intermodal rail connectivity and year-round operations

CapEx: US\$357M (Phase 1, including rail infrastructure and excluding equipment)

Financing Objective: Joint venture partner, equity partner, project finance/debt, strategic partner or offtake partner

Mike Uberoi, CEO
Mike.Uberoi@MagTerminal.com



PROJECT OQWATN

Project Oqwatn is an expansion and modernization of St. John's Dockyard. It will become Canada's largest dedicated ship repair facility, with capability to repair and refit all vessels in the federal fleet (40,000+ tonne vessels). The project will add a 175 x 33m shiplift and upgrade waterfront, fabrication and vessel-servicing infrastructure. The project is in an advanced state of engineering design, with environmental review underway.

Current Stage: Advanced engineering and design, with environmental review underway

CapEx: US\$750M total; US\$400M (Phase 1) and US\$350M (Phase 2)

Financing Objective: Long-term infrastructure investor

Sean Leet, Managing Director
Sean.Leet@HorizonNavalEngineering.com



NOVAPORTE

Novaporte is a phased infrastructure development in Sydney Harbour combining rail rehabilitation, a Coast Guard homeport and marine base, a rail-served liquid-bulk terminal and offshore wind infrastructure. Phase One is targeted for 2030-31 and offers long-duration contracted, concession, lease and infrastructure-service revenue opportunities.

Current Stage: Advanced development/pre-construction

CapEx: US\$1B (Phase 1; includes rail, liquid bulk, Coast Guard/dual-use marine and initial offshore-wind infrastructure)

Financing Objective: Institutional equity, project debt/private credit, joint ventures, strategic operating or offtake partners and asset-level project finance

Justin Forian, Project Development Manager
JForian@Novaporte.ca



BULL ARM INDUSTRIAL MARINE CENTRE

The Bull Arm Industrial Marine Centre is expanding Atlantic Canada's largest marine fabrication site through construction of Canada's largest floating dry dock. The brownfield project will establish a premier heavy-lift marine repair and maintenance hub, supporting shipbuilding and offshore industries.

Current Stage: Development

CapEx: Approximately US\$180M-US\$220M

Financing Objective: Strategic partners, private investors, public-private partnerships, long-term (30+ year) operating agreements

👤 Karen O'Neill, Director of Corporate Affairs
✉️ KOneill@OilCoNL.com



THE PORT ALBERNI TRANSSHIPMENT HUB (PATH)

PATH is a proposed next-generation marine logistics hub that would create a Pacific gateway using a hub-and-spoke model for container distribution. With planned capacity of up to 5 million TEUs annually and CapEx of US\$1.5-1.8 billion, the project aims to improve supply chain efficiency, resilience and cargo movement through Western Canada.

Current Stage: Pre-feasibility complete

CapEx: Approximately US\$1.5B-US1.8B

Financing Objective: Strategic partners, infrastructure investors, project finance, terminal operators, logistics providers, Indigenous partnerships and joint ventures

👤 Zoran Knezevic, President and CEO
✉️ ZKnezevic@PAPA-APPA.ca



NORTHERN EXPANSION OF ATLANTIC HUB CONTAINER TERMINAL (NEXT)

The NEXT Project is a construction-ready expansion of Halifax's Atlantic Hub Container Terminal that will add a 500-metre deep-water berth and increase capacity from 570,000 to 1.3 million TEUs. Designed to accommodate ultra-large vessels exceeding 20,000 TEUs, the brownfield project is seeking public and private investment partners.

Current Stage: Investment-ready, construction-ready brownfield expansion

CapEx: To be determined through final scope, design and funding structure

Financing Objective: Public and private investment, strategic partners, project finance and potential Indigenous partnership participation

👤 Lane Farguson, Chief of Staff and External Relations
✉️ LFarguson@PortHalifax.ca



NEW TERMINAL TO TRANSSHIP IRON ORE AT THE PORT OF BELLEDUNE

The Port of Belledune is advancing a two-phase marine terminal expansion with total CapEx of approximately US\$1.49 billion. The project includes new loading infrastructure, storage capacity, dredging and a deep-water transshipment terminal supporting northern mining operations.

Current Stage: Early-stage development

CapEx: US\$250M (Phase 1); US\$1.237B (Phase 2)

Financing Objective: Equity, debt, joint venture, strategic partner, project finance offtake partner participation

👤 Jennifer Cleversey Moffitt, CAO & General Counsel
✉️ Moffitt@PortBelledune.ca



STERLING SHIPYARDS

Sterling Shipyards is a proposed development that would create new bulk export capacity at the Port of Vancouver. The brownfield project envisions new terminal, rail, berth and land reclamation infrastructure with direct rail access and deep-water berths, supporting high-volume bulk exports under long-term lease arrangements with port partners.

Current Stage: Conceptual

CapEx: Approximately US\$1B

Financing Objective: Mixed investors, with expertise in ports and terminals, transportation, infrastructure sustainability

👤 Theresa Rawle, Director, Planning and Development
✉ Theresa.Rawle@PortVancouver.com



PORT INFRASTRUCTURE MODERNIZATION PROJECT

The Port of Québec is advancing a US\$1.24 billion infrastructure modernization program that will rehabilitate and optimize strategic port assets, intermodal operations and deep-water docks. The brownfield project supports cargo growth, shipbuilding and container terminal development while leveraging direct rail, road and marine connectivity. The project is seeking public and private investment partners.

Current Stage: Advanced planning and early execution

CapEx: US\$1.24B (2026-2035)

Financing Objective: Public and private investment

👤 Olga Farman, President and CEO
✉ Olga.Farman@PortQuebec.ca



THE SAGUENAY INDUSTRIAL AND PORT ZONE PROJECT

The Saguenay Industrial and Port Zone Project is a large-scale industrial and logistics hub in Québec being developed by Port Saguenay and the City of Saguenay. Backed by more than \$400 million in infrastructure investments, the project offers fully serviced industrial sites with deep-water port access, rail connectivity, highways and renewable hydroelectric power.

Current Stage: Infrastructure under construction, with active investment opportunities for industrial, energy and economic development projects

CapEx: US\$290M

Financing Objective: Strategic partners, project financing and industrial developers to support critical minerals processing, manufacturing, energy and logistics investments

👤 David Régnier-Bourque, Director, Growth and Business Development
✉ EDBourque@PortSaguenay.ca



PORT SAINT JOHN MARINE & WAREHOUSING OPTIMIZATION

Port Saint John is advancing a brownfield expansion focused on warehouse upgrades, a new CBSA container examination facility, channel dredging and marine infrastructure improvements to accommodate larger vessels and improve cargo efficiency. The project is in the planning and design stage and is intended to support continued growth in container and bulk traffic through one of Atlantic Canada's fastest-growing ports.

Current Stage: Planning and design

CapEx: Not available

Financing Objective: Not available

👤 Craig Bell Estabrooks, President & CEO
✉ CEstabrooks@SJPort.com



QIK PORT PROJECT

Qik Port is a shovel-ready deep-water Arctic port in Nunavut positioned at the eastern entrance to the Northwest Passage. Phase I includes port, fuel storage, cargo handling, maintenance and logistics infrastructure to strengthen Arctic sovereignty, security, fisheries, research and commercial shipping. The project requires approximately US\$350 million in Phase 1 investment and is seeking long-term infrastructure investors.

Current Stage: Shovel-ready with all required permits secured

CapEx: Approximately US\$350M (Phase 1)

Financing Objective: Long-term infrastructure investor

👤 Harry Flaherty, CEO
✉ HFlaherty@QCorp.ca



SCOTIAPORT

ScotiaPort is a proposed 2,000-acre rail-served industrial, logistics and clean-energy hub in Nova Scotia designed to expand inland trade capacity linked to the Port of Halifax. Currently in the pre-development stage, the project will include industrial lands, transload facilities, logistics infrastructure and potential clean-energy development. ScotiaPort is seeking strategic development partners, operators, anchor tenants and investors.

Current Stage: Pre-development

CapEx: Not available

Financing Objective: Strategic development partners, joint-venture equity, project finance, industrial and logistics operators, terminal partners, anchor tenants, clean-energy partners and potential offtakers

👤 Ethan Crossman, President
✉ ECrossman@ScotiaPort.ca



PRAIRIE ECONOMIC GATEWAY

Prairie Economic Gateway is a 2,190-acre inland logistics and industrial development east of Calgary, anchored by the 1,300-acre Shepard Logistics Centre. The project is in advanced design and pre-construction, requiring approximately US\$320 million for servicing, transportation, rail infrastructure and utilities. It aims to become Western Canada's largest inland port and logistics hub, supporting significant trade and industrial growth.

Current Stage: Advanced design and pre-construction

CapEx: US\$320M

Financing Objective: The project is seeking strategic private sector investment, joint-venture participation, tenant commitments and project-finance partnerships

👤 Ryan Riddell, VP
✉ Ryan.Riddell@Cana.ca



THE GRAYS BAY ROAD AND PORT PROJECT

The Grays Bay Project proposes a deep-water Arctic port and 230 km all-season road connecting Nunavut's critical minerals region to Arctic shipping routes. The project would support mining development, Arctic sovereignty and supply chain resilience while creating the first all-season road access to Arctic deep-water infrastructure.

Current Stage: Development stage with a targeted FID in 2028

CapEx: US\$850M

Financing Objective: Equity and debt financing to support FID in 2028

👤 Elliot Holland, CEO
✉ EHolland@WestKit.ca



POWER AND UTILITIES

SECTOR OVERVIEW

Canada's power and utilities sector presents a significant investment opportunity driven by rising electricity demand, a largely non-emitting generation base and a supportive policy environment designed to accelerate grid expansion and modernization. With one of the cleanest electricity systems in the world, Canada is well positioned to support industrial growth, electrification and the development of energy-intensive sectors while maintaining reliable and competitively priced power.

Electricity demand is expected to increase substantially over the coming decades as transportation, industry and buildings continue to electrify and as population growth and new industries drive additional consumption. Meeting this demand will require major investment across generation, transmission, storage and grid infrastructure. In response, the federal government has launched a National Electricity Strategy focused on expanding and modernizing Canada's electricity system through 2050 while ensuring power remains reliable, affordable and competitive.

Recognizing the importance of reliability during the energy transition, the federal government has proposed greater flexibility within clean electricity regulations, enabling natural gas to continue supporting grid stability while new clean generation capacity is developed. Major projects are already progressing across the country. At the same time, 10 provinces and territories have signed agreements to advance interprovincial transmission infrastructure to improve grid connectivity and facilitate the movement of lower-cost electricity between regions.

The scale of the investment opportunity is substantial. Canada is advancing a diverse portfolio of projects spanning hydroelectric, nuclear, wind, solar, natural gas generation, transmission infrastructure and energy storage. The result is a large-scale investment pipeline backed by enduring demand and long-term growth.





BRUCE C PROJECT

Bruce C is a proposed nuclear generating station at the existing Bruce Power site in Ontario that could add up to 4,800 MW of clean, reliable electricity to support the province's growing energy needs.

Current Stage: Pre-development

CapEx: Not available

Financing Objective: Not available

👤 Maggie Tieman
✉️ Maggie.Tieman@BrucePower.com



THE MARGUERITE LAKE ENERGY PROJECT

Marguerite Lake Energy Project is a long-duration energy storage development in Alberta that will deliver 320 MW of dispatchable power and 15,360 MWh of storage capacity using compressed air energy storage technology. The project has secured major approvals and targets commercial operation in 2029.

Current Stage: Advanced development/FEED complete/Major regulatory approvals received

CapEx: \$790M

Financing Objective: Strategic equity investors, project finance offtake/tolling

👤 Jordan Costley, P.L.(Eng.)
✉️ JordanC@CachePower.ca



MICRO-MODULAR REACTOR PLATFORM

Canadian Strategic Missions Corporation (CSMC) is advancing a transportable micro-modular reactor (MMR) platform to provide reliable clean power for remote communities, defence operations, mining projects and future space applications. The project includes a 30-month technology development program, demonstration planning and manufacturing scale-up.

Current Stage: Pre-demonstration development

CapEx: US\$178M

Financing Objective: Strategic capital, project development partners, deployment partners and potential manufacturing partners to support technology maturation, demonstration planning, site readiness and factory development

👤 Daniel Sax, Founder and CEO, CSMC
✉️ Daniel.Sax@StrategicMissions.ca



MACTAQUAC LIFE ACHIEVEMENT PROJECT (MLAP)

Mactaquac Generating Station Life Extension Project is a major brownfield hydroelectric infrastructure initiative to extend the operational life of New Brunswick's 668 MW Mactaquac Generating Station to its intended 100-year lifespan. The project includes structural rehabilitation, equipment replacement and enhanced fish passage infrastructure.

Current Stage: Currently in the engineering and design phase

CapEx: US\$5.1B-US\$6.6B

Financing Objective: Seeking equity, debt, strategic partners and project financing to support continued renewable power generation and grid reliability

👤 Justin Urquhart, CFO
✉️ JuUrquhart@NBPower.com



LABRADOR WEST TRANSMISSION

Labrador West Transmission Expansion Project is a proposed 735 kV transmission line and terminal station connecting Churchill Falls to Labrador West, enabling increased production of high-purity iron ore and critical minerals. The project will provide clean hydroelectric power to support mining electrification, industrial decarbonization and green steel value chains.

Current Stage: Currently in FEED stage

CapEx: \$2.5B

Financing Objective: Seeking Partnership and financing opportunities as the project advances

👤 John Walsh, Director, Major Projects and Asset Management, Newfoundland and Labrador Hydro
✉ JohnWalsh@NLH.NL.ca



NOVATRON ENERGY

Renewable energy developer advancing a greenfield clean energy platform combining approximately 10 GW of onshore and offshore wind generation with two HVDC transmission corridors linking Atlantic Canada to Quebec.

Current Stage: Development

CapEx: US\$36B

Financing Objective: Strategic and financial partners to support technical development, Indigenous partnership formation, commercial structuring, commercialization and future project execution

👤 Rupert Duchesne, CEO
✉ Rupert.Duchesne@NovatronEnergy.com



WAGALU'SAN ENERGY STORAGE PROJECT

The Wagalu'san Energy Storage Project is a proposed 100 MW / 400 MWh battery energy storage facility designed to enhance grid reliability, support renewable energy integration and improve system flexibility. With an estimated US\$100 million capital cost, the project is targeting commercial operations in 2029 and seeking infrastructure equity, project financing, Indigenous equity financing, and strategic capital partners.

Current Stage: Early-stage development

CapEx: US\$100M

Financing Objective: Seeking infrastructure equity, project financing, Indigenous equity financing and strategic capital partners

👤 Mihsakwan James Harper, Project Manager
✉ MJHarper@NRStor.com



KIVALLIQ HYDRO-FIBRE LINK (KHFL)

Kivalliq Hydro-Fibre Link (KHFL) is an Inuit-led nation-building project that will connect Nunavut to North America's electricity grid and fibre-optic network for the first time through a 1,200 km corridor delivering up to 150 MW of clean hydroelectric power and broadband connectivity.

Current Stage: Currently in pre-construction

CapEx: \$3.4B

Financing Objective: Seeking public and private investment, including federal funding and private financing

👤 Anne-Raphaëlle Audouin, CEO
✉ AAudouin@Nukik.ca



WESLEYVILLE NEW NUCLEAR PROJECT

Wesleyville is a proposed large-scale nuclear generating station on an existing 1,300-acre power generation site with a capacity of up to 10,000 MW, enough to power approximately 10 million homes. The brownfield site offers established zoning and infrastructure advantages.

Current Stage: Currently in pre-development and undergoing federal impact assessment

CapEx: Not available

Financing Objective: The financial and offtake arrangements for the project are not expected to be determined until the project is further developed

👤 May Wong, SVP, Energy Markets & Low Carbon Solutions

✉️ MWong@CapitalPower.com



PEI-NB INTERCONNECTION EXPANSION

The PEI-NB Interconnection Expansion is a US\$215 million transmission infrastructure project that will add two new high-voltage submarine cables and associated grid upgrades to enhance electricity reliability, energy security and system capacity.

Current Stage: Pre-feasibility

CapEx: US\$215M

Financing Objective: Seeking infrastructure financing, strategic investors, debt financing and project partners

👤 Heather MacLeod, Director, Energy Assets Transportation, Infrastructure, and Energy

✉️ HaMacLeod@Gov.pe.ca



YUKON ENERGY SYSTEM RELIABILITY AND GROWTH PROGRAM

Yukon Energy Capital Investment Program is a major energy infrastructure initiative focused on renewing the Mayo Hydro Facility and developing the Whitehorse Power Centres to strengthen energy security and meet growing electricity demand. The program will preserve existing hydro assets and add up to 150 MW of new firm generation capacity.

Current Stage: Currently in planning and regulatory stages

CapEx: US\$650M

Financing Objective: Seeking debt financing, including potential public bond participation, with additional financing structures under consideration.

👤 Jason Epp, VP Finance and CFO





DIGITAL TECHNOLOGY

SECTOR OVERVIEW

The Artificial Intelligence (AI) revolution is underway, and Canada is well positioned to capture a growing share of this rapidly expanding global market. Canada was the first country in the world to develop a national AI strategy in 2017 and is ranked first in the G7 for AI talent growth. Today, Canada is home to the second-largest concentration of the world's top-tier AI researchers and three internationally renowned research institutes - Amii in Alberta, Mila in Montréal and Vector Institute in Toronto - that train thousands of highly skilled graduates annually and collaborate closely with industry on cutting edge research.

Canada has a crucial edge in supporting the next phase of AI growth: the ability to power large – scale data center infrastructure. Abundant, reliable and competitively priced electricity, much of it generated from renewable hydroelectricity sources, positions Canada as an ideal location for companies looking to build new data centers with a low carbon footprint. Canada's climate further enhances the energy efficiency of our data centers by reducing cooling costs and enhancing project economics while supporting sustainability objectives.

Canada currently hosts over 300 data centres with five hyperscale facilities in operation and an additional 96 in development representing a significant pipeline of potential investment opportunities.

In 2024, the Canada Sovereign AI Compute Strategy will invest towards new initiatives that will give Canadian researchers and AI companies the tools they need to compete globally. The strategy also includes a transformational investment of up to \$1 billion to build public supercomputing infrastructure that will meet the needs of researchers, government and industry.

With Sovereign AI infrastructure as a key pillar of Canada's AI strategy and backed by internationally recognized talent and government support, Canada is well positioned to lead in the digital economy, offering substantial opportunities for global investors.





AHI AI HUB OF INNOVATION

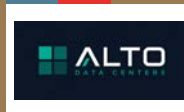
The AI of Innovation AI data centre and behind-the-meter power project is located in central Alberta. No process water is required. Currently under construction on 119 titled acres owned outright, with a plan allowing expansion to 500+ acres. Pathway to scale from 300 MW to a 1 GW. Long-term capacity-based leases, offering 99.99% available on demand.

Current Stage: Under construction, first power targeted for October 2026

CapEx: \$2.7-3.2B to reach 300 MW (2030), more than \$9B for the full 1 GW platform (2035)

Financing Objective: Limited Partner equity, strategic investors, anchor partners

👤 Sunny Sarpal, CEO & Founder
✉ Sunny@HavenzCorp.com



ALTO NORTHERN ALBERTA PROJECTS 1, 2, 3

Three AI-ready data centre campuses under development in Northern Alberta will deliver an initial 220 MW of critical IT capacity, with expansion potential exceeding 2 GW. Supported by dedicated behind-the-fence natural gas generation, the projects offer assured power and delivery timelines independent of grid constraints.

Current Stage: Pre-construction

CapEx: Approximately US\$950M (Phase 1) each for Project 1 and 2; Approximately US\$190M (Phase 1) Project 3

Financing Objective: Equity/project finance and/or joint venture/strategic partner

👤 Cory Reddekopp, Founder & Chief Executive Officer
✉ Cory@NADCPlatform.com



SPRUCE LAKE DATA CENTER HUB

Beacon is developing the Spruce Lake Data Center Hub in New Brunswick as a hyperscale and AI-focused campus on 300 acres, offering up to 365 MW of capacity and leveraging direct access to transatlantic cable corridors and major fibre routes. Spruce Lake campus is located near transatlantic subsea cable corridor and long-haul fibre routes to major markets such as Boston, Montréal and Toronto.

Current Stage: Development (greenfield)

CapEx: US\$3.9B

Financing Objective: Project financing to support construction and delivery of the Spruce Lake Campus, including associated power generation and utility infrastructure

👤 Lauren Armstrong, VP Corporate Affairs
✉ Lauren@BeaconDataCenters.com



THE LEIF ERIKSON TRANS-ATLANTIC FIBER SYSTEM

The Leif Erikson project is an execution-ready trans-Atlantic fiber network connecting Norway and Canada, providing direct, secure, high-capacity data transmission for AI, telecom and hyperscale markets.

Current Stage: Pre-studies completed for subsea and terrestrial routes; vendor contracts established; project is execution-ready pending anchor customer commitments and financing

CapEx: Approx. US\$620M total, including \$530M subsea segment and \$340M terrestrial segment

Financing Objective: Seeking a Canadian strategic partner for majority ownership

👤 Merete Caubet, Senior Vice President, Fiber Networks
✉ Merete.Caubet@Bulk.no



REDCLIFF AI DATA CENTER CAMPUS

BW Velora is advancing the Redcliff AI Data Center Campus, a 480-acre greenfield AI compute hub near Medicine Hat, Alberta. Phase 1 includes 884 MW of behind-the-meter generation supporting 760 MW of firm power and a 650 MW IT load, with total site capacity exceeding 1.2 GW. The project seeks investment for its \$14.5 billion build-out and large-scale AI infrastructure deployment.

Current Stage: FEED and permitting ongoing

CapEx: \$14.5B

Financing Objective: Financial close is split between power generation and data centre, letting investors assess exposure separately. Seeking Equity and debt

👤 Jeffrey Gossain, Executive Director and Head of Canada

✉ Jeff@BW-Velora.com



THE GRANDE PRAIRIE PROJECT

The Grande Prairie Project repurposes an existing industrial site into a brownfield AI data center campus, leveraging 150 MW of power from established cogeneration and grid infrastructure.

Current Stage: FEED and permitting is currently ongoing

CapEx: \$2.4B (Phase 1)

Financing Objective: DC-operator co-finance and institutional project financing toward FID and construction for the Phase 1 build, with future expansion potential tied to additional behind-the-meter generation

👤 Jeffrey Gossain, Executive Director and Head of Canada

✉ Jeff@BW-Velora.com



CANADIAN PHOTONIC FABRICATION

The Canadian Photonic Fabrication Centre is North America's only end-to-end compound semiconductor photonics foundry, serving AI infrastructure, data centres, telecommunications, defence and aerospace markets. The facility currently processes approximately 300 wafer starts per week, with expansion to 1,000 4-inch wafer starts weekly planned. Existing operating facility is 40,000 sq. feet. An additional 8,000 sq.ft. Of fabrication space is under construction and is expected to be completed in 2027.

Current Stage: Operating with expansion opportunities

CapEx: Not available

Financing Objective: Access to private capital under new ownership model

👤 John Harder, Director, CPFC Spin-off

✉ John.Harder@NRC-CNRC.gc.ca



CANADA SOVEREIGN SYSTEMS CENTRE (CSSC)

The Canada Sovereign Systems Centre is an advanced manufacturing and R&D campus in Ottawa focused on Canadian-controlled data, autonomous defence and dual-use technologies. The project combines sovereign AI compute, quantum capabilities and specialized manufacturing in an integrated platform designed to support allied technology and defence requirements while maintaining domestic control and export capability.

Current Stage: Pre-development

CapEx: Approximately US\$427M

Financing Objective: Strategic equity, project finance, joint-venture and industry partners, Canadian pension funds, sovereign wealth funds and federal and provincial support programs

👤 Joseph Hickey, Founder & Director

✉ Joe.Hickey@RockAI.ca



PROJECT WHEATLAND

Project Wheatland is StratGrid's flagship AI and high-performance computing data center campus in Wheatland County, Alberta. The development features modular, energy-efficient facilities supported by dedicated on-site natural gas generation, beginning at approximately 240 MW and scalable beyond 1 GW. The project is actively seeking equity and project financing to deliver reliable, scalable capacity for hyperscale and enterprise customers.

Current Stage: Development stage – active development; phased build-out

CapEx: Not available

Financing Objective: Equity, project finance, joint venture/strategic partnership and anchor-tenant/offtake arrangements

👤 David Sealock, Chief Executive Officer

✉ DSealock@StratGrid.ca



PROJECT OPTIMISM

Xanadu Quantum Technologies is developing a fault-tolerant, utility-scale photonic quantum computer targeted for commercialization by 2029-2030. Using a modular, networked architecture and room-temperature photonic computing, the system is designed to scale to 500 logical qubits by 2030 and 1,000+ by 2031.

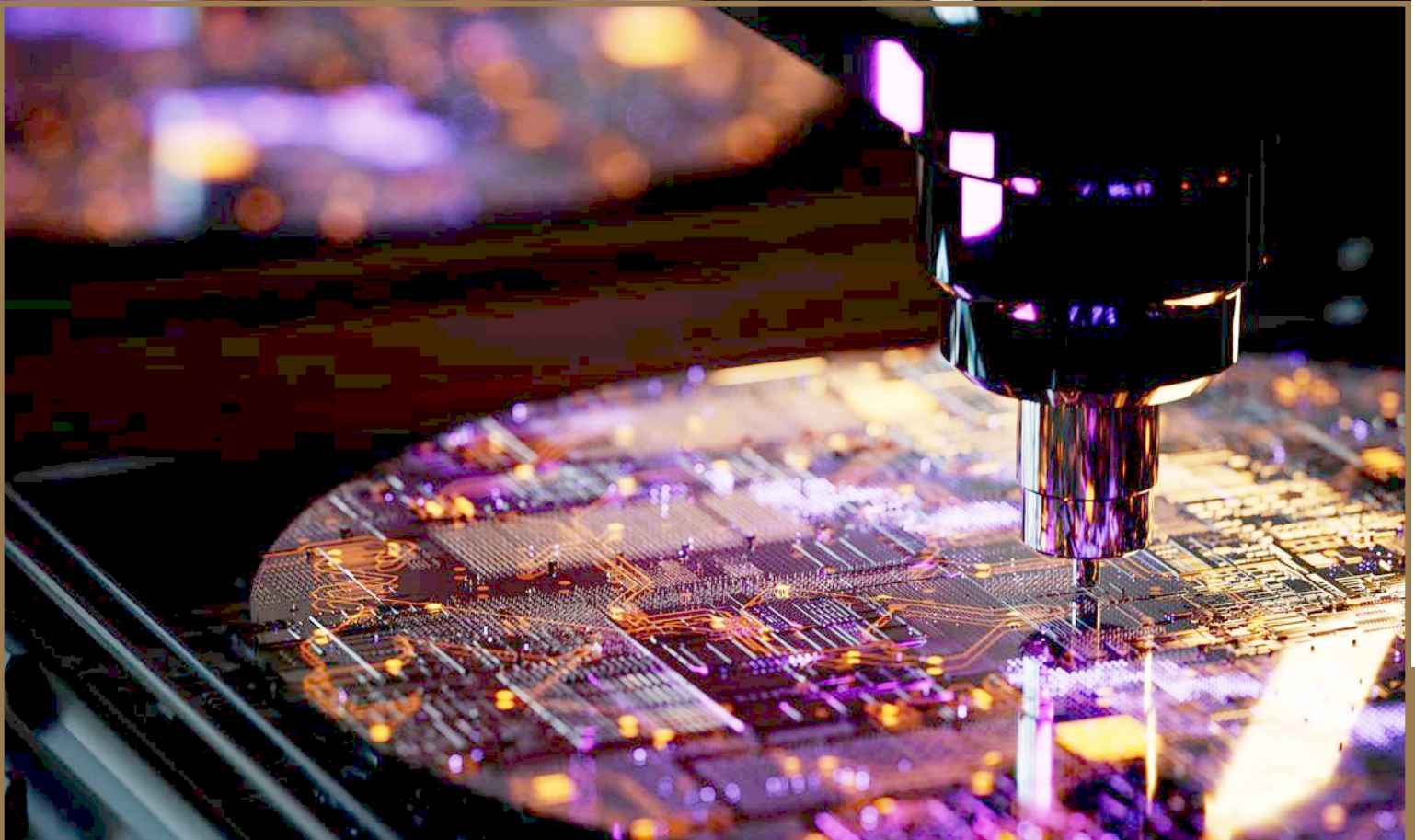
Current Stage: The project has a long-term development horizon, with full realization targeted for 2040

CapEx: \$1.3B

Financing Objective: Xanadu is seeking public equity investment to advance development and deployment

👤 Dr. Christian Weedbrook, Founder and Chief Executive Officer

✉ Christian@Xanadu.ai





ADVANCED MANUFACTURING

SECTOR OVERVIEW

Industrial production is a cornerstone of Canada's economy and a key driver of competitiveness with the sector ranging from aerospace and defence to life sciences and value-added agriculture. Canada's diversified manufacturing base benefits from a highly skilled workforce and robust innovation ecosystems across the country.

In aerospace and defense, Canada has established capabilities in a range of areas including aircraft and engine manufacturing, optics and lasers, as well as advanced flight simulation technologies. Canada is also home to a rapidly expanding life sciences sector, underpinned by growing biomanufacturing capacity, world-class research institutions and a strong intellectual property framework. Additionally, Canada's agriculture and food processing sector is one of the largest in the world with Canada being a major exporter and producer of commodities such as grains and oilseeds, plant proteins and seafood. Finally, Canada's forestry sector is also an important economic driver for Canada's industrial base, playing a key role in supplying a range of products to domestic and international markets.

Canada's advanced manufacturing sector is supported by a strong ecosystem of innovation and investment programs designed to accelerate growth and adoption of new technologies. These initiatives, include incubator programs that connect industry, researchers, investors and governments to advance collaborative manufacturing projects to more expansive financial tools that support large-scale projects aimed to enhance Canada's global industrial competitiveness and build strategic capabilities in key sectors. These broader programs work in tandem with sector specific funding tools and programming to ensure the continued growth and competitiveness of Canada's industrial base.





AKA DEFENSE SYSTEMS

A proposed expansion of its 100,000 square foot manufacturing facility in Prince Edward Island will establish a Canadian defence power systems manufacturing and engineering capability, supporting the design, production, integration and testing of naval power and propulsion systems, defence microgrids, battery systems, alternative-fuel technologies and autonomous energy systems. The initiative is pursuing designation as a NATO DIANA Test Centre and aims to advance resilient defence energy technologies.

Current Stage: Pre-development

CapEx: Approx. US\$105M

Financing Objective: Strategic government support, defence-sector partnerships

👤 Jason Aspin, CEO and CTO
✉ JasonAspin@AKA-Group.com



CANOBI DISTRIBUTED FOOD RESILIENCE NETWORK

The Canobi Distributed Food Resilience Network is a proposed Canadian-controlled environment agriculture platform designed to improve food security for remote, northern, defence and Indigenous communities. Currently at the concept/early feasibility stage, the project combines modular food production, processing, storage and monitoring systems into a connected national network.

Current Stage: Concept/early feasibility. Core technologies (Canobi.ONE and Drop-n-Grow) are commercially deployed; defence-specific configuration, consortium formation and site selection are underway

CapEx: Approximately US\$180-US\$220M

Financing Objective: Strategic equity, project finance, industrial and technology partnerships, joint ventures and international partners

👤 Robin Vincent, Founder & CEO
✉ Robin.Vincent@CanobiAgTech.com



SOVERIEGN ENERGETICS PLATFORM

This defence manufacturing project will establish Canada's first domestic source of military-grade nitrocellulose and propellant products, supporting ammunition production for Canadian and allied markets. Phase I will have a 6,000-tonne annual single-base production line. The project is currently advancing toward construction, with site preparation underway and commissioning targeted for end of 2028. Significant milestones include a multi-year binding European offtake agreement.

Current Stage: Pre-Revenue/Construction

CapEx: US\$220M

Financing Objective: Equity, debt, project finance

👤 David Brough, CEO
✉ David@CellCoreTechnologies.com



SELKIRK FLOAT GLASS PROJECT

The Selkirk Project is a proposed 600 tonnes per day production capacity float glass manufacturing facility in Manitoba designed to supply approximately 60% of Canada's float glass demand. The project is backed by 24.4 million tonnes of company-owned low-iron silica sand resources, secured permitting, site control and a First Nations participation agreement.

Current Stage: Pre-Construction

CapEx: US\$500M

Financing Objective: Strategic Partner

👤 Glenn Leroux, President & CEO
✉ Glenn.Leroux@CPSMail.com



CANADIAN DEFENCE- GRADE TURBOJET MANUFACTURING PROGRAM

FPDynamics is developing Canada's first dedicated defence-grade small turbojet manufacturing facility, supplying propulsion systems for UAVs, loitering munitions, target drones and defence platforms.

Current Stage: Feasibility and NT-1200 detailed design complete. FEED (Front-End Engineering Design) H2 2026 - H1 2027; Permitting 2027; Facility construction 2027–2028; First engine test 2028; Low-rate production 2029; Full-rate production 2030

CapEx: Estimated \$210M, to be refined during FEED

Financing Objective: Equity and project finance (~\$210M, phased); Strategic partner with small-turbine technology; Offtake partners among Canadian and allied programs; Open to federal or provincial co-investment (e.g., Strategic Innovation Fund)

👤 Francisco Córdova, Founder and CTO

✉ Info@FPDynamics.ca



NORTHERN VISION

Project NORTHERN VISION will establish Canada's first sovereign manufacturing capability for critical night-vision and electro-optic components used in modern military systems. GSCI maintains internationally recognized quality and security certifications including ISO certification and Canada's Controlled Goods Program. The project will establish an advanced electro-optical components production platform.

Current Stage: Investment-ready. Project planning, business case, facility requirements and implementation roadmap completed. Strategic technology and industrial engagement underway

CapEx: US\$150M

Financing Objective: Strategic investors, industrial partners and government collaborators. Seeking collaborative investment and partnership structures to support facility development, technology transfer, equipment procurement, workforce training and commercialization

👤 Julia Weenen, Director of Business Development

✉ Julia@GSCI.net



PROJECT KARDIUM

Kardium Inc. has developed the Globe Pulsed Field System, an integrated cardiac mapping and ablation platform. The system will enable physicians to deliver precise, patient-specific therapy using a 122-electrode spherical array, real-time visualization and tailored electrode selection. The project is a commercial scale-up to expand production of the system from 2,500 devices in the first year to more than 250,000 devices annually within five years.

Current Stage: FDA approval for commercial sale in the US

CapEx: Not available

Financing Objective: Seeking \$250M combination of equity and non-dilutive funding

👤 Koert VandenEnden, CFO

✉ Koert.VandenEnden@Kardium.com



SPACEPORT NOVA SCOTIA

Spaceport Nova Scotia is Canada's first commercial orbital launch facility, designed as a multi-user, dual-use launch complex supporting commercial, civil and defence space missions. Long-term anchor customer agreements secured with: Canada's Department of National Defence; Germany's Isar Aerospace; Construction of Isar Aerospace's dedicated North American launch complex commencing in 2026

Current Stage: Under construction and operational for suborbital missions; Three licensed suborbital and hypersonic test missions completed

CapEx: \$250M

Financing Objective: Strategic equity investment; Infrastructure equity investment; Infrastructure and project financing; Joint venture opportunities for medium lift launch complexes and supporting facilities

👤 Sarah McLean, VP, Corporate Affairs

✉ Sarah.McLean@MaritimeLaunch.com



NEXT-GENERATION GLULAM & CLT MANUFACTURING FACILITY

MTC is developing Canada's largest value-added forestry project, a fully integrated glulam and cross-laminated timber (CLT) manufacturing facility in Nova Scotia. The production facility of 168,000 square feet is on a 60-acre company owned industrial site in Nova Scotia. Land is cleared, civil and siteworks packages are ready for tender and facility is fully designed. MTC's proprietary 24f-EX-glulam grade validated regional fiber testing 20% stronger than published strength values.

Current Stage: Shovel-ready. Groundbreaking scheduled for Q3 2026

CapEx: Approximately US\$146M

Financing Objective: Strategic equity, subject to maintaining majority First Nations ownership

👤 Patrick Crabbe, President & CEO
✉ Patrick.Crabbe@MTCMassTimber.com



PROJECT VANGUARD

Project VANGUARD is a proposed project to establish Canada's first integrated quantum semiconductor manufacturing and systems infrastructure platform in Vancouver. The project will develop specialty fabrication, semiconductor engineering and quantum manufacturing capabilities to support commercial-scale deployment of quantum technologies, while providing investors with exposure to growing demand for semiconductor engineering services and silicon photonics fabrication.

Current Stage: Development

CapEx: \$500M

Financing Objective: Project finance

👤 Sarah Boatman, CFO
✉ SBoatman@Photonic.com



POWERCO CANADA

PowerCo Canada is developing a world-scale battery cell manufacturing facility in St. Thomas, Ontario, serving as a cornerstone of North America's battery supply chain. The project supports electric vehicle and energy storage applications.

Current Stage: Construction underway for first phase of modular build-out; entering next phase of site development and major contracts

CapEx: Up to US\$5B

Financing Objective: Strategic partnerships and/or minority shareholding, project financing, infrastructure partnerships, energy storage partnerships and battery ecosystem development opportunities

👤 Kai Mueller, CFO
✉ IR@PowerCo.de



PROJECT ARROW DEFENCE INDUSTRIES INC.

Project Arrow Defence Industries will produce land defence systems and specialty industrial vehicles leveraging existing automotive manufacturing capacity and a skilled workforce. The project will localize production of proven, in-service Hanwha Aerospace land platforms through complete build-to-print technology transfer: manufacturing drawings, process specifications, quality requirements and production know-how. Vehicles will be fully built in Canada with Canadian steel/aluminum.

Current Stage: Development phase

CapEx: \$1B+

Financing Objective: Equity participation in Canadian-controlled joint venture; strategic partners; project financing

👤 Flavio Volpe, President
✉ FVolpe@APMA.ca



PV LABS

PV Labs aims to establish a Canadian supply chain for the critical sensor technologies underpinning advanced optronic systems: optical assemblies, infrared and SWIR sensors, laser rangefinders, designators and communications systems. As a leading precision gimbal provider and subsystem integrator, PV Labs is deeply embedded across multiple aircraft platforms worldwide.

Current Stage: Advanced commercialization and qualification

CapEx: US\$145M

Financing Objective: Seeking strategic investment, international commercialization and sustainment partners

👤 Mark Chamberlain, Founder & CEO

✉ Ben.Marklew@PV-Labs.com



REGINA FACILITY

The Regina Facility is an agri-biorefinery project that will convert agricultural residue into market pulp, sulphur-free lignin and renewable power. 40% of pulp and 57% of lignin production are committed; tissue trials are underway, and a 25-year green electricity PPA is pending FID.

The facility will produce approximately 220,000 tonnes of pulp annually while generating surplus renewable electricity, providing investors exposure to value-added agricultural processing and renewable industrial products.

Current Stage: FEED/FEL-3 complete; site and utilities secured

CapEx: US\$860M

Financing Objective: Platform or project-based equity, project finance debt

👤 Darby Kreitz, P.Eng., Co-Founder, Board Chair and CEO

✉ Info@RedLeafPulp.com



STERLING ENERGETICS (INTEGRATED ENERGETICS MANUFACTURING CAMPUS)

Sterling Energetics is developing an integrated manufacturing campus in Alberta to establish a sovereign supply chain for critical energetic materials used in ammunition, explosives, artillery, rocket motors and missile systems. The project targets multiple product streams and growing allied-market demand.

Current Stage: Advanced planning stage; Construction can begin within 90–120 days of confirmed funding. Initial production/ramp-up during the first 24–32 months and full integrated run-rate targeted by year five

CapEx: \$1.2B

Financing Objective: Equity, debt, strategic partners, joint venture, offtake and project finance

👤 James Cox, CD

✉ James.Cox@SterlingEnergetics.com



TELESAT LIGHTSPEED LEO CONSTELLATION

Telesat Lightspeed is a low Earth orbit satellite network comprising 225 satellites. The program is fully funded with satellites in production, scarce launch vehicles secured, global ground infrastructure deployment underway and launches in the coming months with global service beginning Q1 2028. Sovereign investors receive dedicated national capacity, sovereign ground infrastructure while participating in the value creation opportunity of the platform.

Current Stage: Advanced development and early production

CapEx : US\$5.2B

Financing Objective: Offering minority equity stake in the company or Telesat Lightspeed program

👤 James Ratcliffe, VP, Investor Relations

✉ JRatcliffe@Telesat.com



ALBERTA ADVANCED CARBON MATERIALS INITIATIVE

Thread's Alberta Advanced Carbon Materials Initiative project aims to commercialize the conversion of Alberta bitumen-derived feedstocks into carbon fiber, oxidized fiber and advanced carbon materials. Designed to serve infrastructure, transportation, aerospace, energy storage and defence markets, the project will establish a domestic source of strategic carbon materials with scalable production capacity.

Current Stage: Product prototyping, end-user validation, feedstock qualification, preliminary FEED and first commercial FID preparation

CapEx: US\$160M

Financing Objective: Staged equity, grant and debt capital, strategic partner investment, feedstock and offtake partnerships, project finance support through multi-staged commercial facility development

👤 Theo Zurich, Executive Vice President

✉️ TA@ThreadInnovations.ca



VERMILLION GROWERS GREENHOUSE EXPANSION

Vermillion Growers is advancing a US\$180 million expansion of its Dauphin, Manitoba greenhouse operation from approximately 10 acres to 90 acres. Leveraging existing infrastructure, market access and operating systems, the project targets annual production of approximately 30 million kilograms, creating a larger controlled-environment agriculture platform serving Central Canada and the U.S. Midwest.

Current Stage: Operational 10-acre greenhouse; expansion engineering, quotations, drawings and development agreements underway

CapEx: US\$180M

Financing Objective: Equity investor is preferred, but open to other forms of partnerships

👤 Maria Deschauer, President and CEO

✉️ Maria@VermillionGrowers.com



DEPLOYABLE OPTICS FOR TRUSTED, SOVEREIGN ISR

Wyvern is developing deployable optical satellite payload technology for hyperspectral Earth observation and intelligence, surveillance and reconnaissance applications. The project aims to deliver larger on-orbit apertures and enhanced imaging performance through deployable optics, supporting future commercial and defence-focused space-based sensing capabilities.

Current Stage: Deployable optics technologies are in mid-stage development (TRL 4-6), including a fine adjustment stage for post-deployment optical alignment

CapEx: Total estimated \$230M

Financing Objective: Equity, strategic partnerships, project finance and government co-investment

👤 Kristen Côté, Co-founder & CTO

✉️ Kristen@Wyvern.Space





TRANSPORTATION

SECTOR OVERVIEW

Canada's transportation infrastructure sector offers attractive long-term investment opportunities driven by population growth, expanding trade flows, supply chain modernization and sustained public sector investment. Demand for transportation assets is expected to remain strong as more than 500 major energy, mining and forestry projects advance across Canada over the next decade.

The federal government is investing in trade-enabling infrastructure, including rail networks, ports, intermodal terminals, airports, highways, bridges and logistics hubs. Recent initiatives include the \$5 billion Trade Diversification Corridors Fund, which supports capacity expansion and supply chain resilience and the \$1 billion Arctic Infrastructure Fund, which will improve transportation connectivity across Northern and Arctic regions.

Investment opportunities are further supported by the Canada Infrastructure Bank, which provides flexible financing and project structuring expertise to attract institutional and private capital. The federal government is also exploring new models of infrastructure ownership and investment to unlock additional sources of capital, including the intention to maximize the full value and economic potential of Canada's airports by modernizing governance and increasing capacity. Together with the focus on export and trade diversification, the Canadian transportation sector is creating opportunities for long-term investment, modernization and asset growth.





PRAIRIE LINK HIGH SPEED RAIL

Prairie Link High Speed Rail is a proposed passenger rail corridor connecting Calgary and Edmonton with trains exceeding 300 km/h and travel times of approximately 90 minutes. The project is advancing through Alberta's project development process.

Current Stage: Project Development Agreement Stage 3 in progress, with Final Investment Decision expected December 2027

CapEx: \$10.9B

Financing Objective: Strategic partners and debt and equity financing to support development and delivery

👤 Joey Comeau, President
✉ JComeau@EllisDon.com



A. MURRAY MACKAY BRIDGE

The A. Murray MacKay Bridge is a vital transportation corridor supporting over 20 million vehicle crossings annually and serving as the only cross-harbour route for commercial trucks.

The structure has served the region well, but anticipated growth and increasing demands on the transportation system necessitate enhancement of this connection.

Current Stage: Feasibility studies and options analysis are underway through 2027/28 to determine the preferred solution

CapEx: Exceeding \$3B

Financing Objective: Not Available

👤 Tony Wright, CEO
✉ TWright@HDBC.NS.ca



HIGHWAY 102 IMPROVEMENT AND EXPANSION

Highway 102 is a critical transportation corridor connecting Halifax to major regional highways and the rest of Canada. To address growing congestion, the province is advancing a \$1 billion, 20-kilometre highway expansion and interchange upgrade program.

Current Stage: Work is underway and focused on determining how best to move more people and goods, while balancing the needs of different modes; confirming the feasibility of proposed upgrades; and identifying necessary long-term investments

CapEx: \$1B

Financing Objective: Joint venture and public-private partnership are both under consideration

👤 Justin Tanner, Acting Executive Director
✉ Justin.Tanner@NovaScotia.ca



TRANSPOD ALBERTA CORRIDOR

TransPod is proposing a \$22 billion ultra-high-speed transportation corridor between Calgary and Edmonton, capable of moving passengers and freight at speeds exceeding 1,000 km/h with zero direct emissions.

Current Stage: Request for Expression of Interest with the Alberta Government

CapEx: \$22B

Financing Objective: \$900M in financing, including a \$300M financial guarantee to secure funding

👤 Sebastien Gendron, CEO
✉ Sebastian.Gendron@TransPod.com



AREA 55: ADVANCED SUB-ARCTIC RESEARCH & TRAINING CENTRE

Area_55 is a US\$178 million expansion of the Thompson Regional Airport facility that will create the first Indigenous-owned northern research and innovation centre for dual-use technologies.

Current Stage: Operating facility undergoing expansion. Phase 1 completed (2020-2025). Expansion is in partnership formation, funding design, with vacant, serviced, TRAA-owned land available for development

CapEx: US\$178M

Financing Objective: The project is seeking US\$35M - US\$107M in investment

James Lindsey, CEO & President

James.Lindsey@Fly-YTH.ca



NORTHERN INDIGENOUS INTEGRATED - AIR LOGISTICS HUB (NII-ALH)

The Northern Indigenous Integrated Air Logistics Hub (NII-ALH) is a proposed \$125 million air cargo and logistics facility at Thompson Airport that will improve supply chain efficiency, strengthen food security and support northern communities.

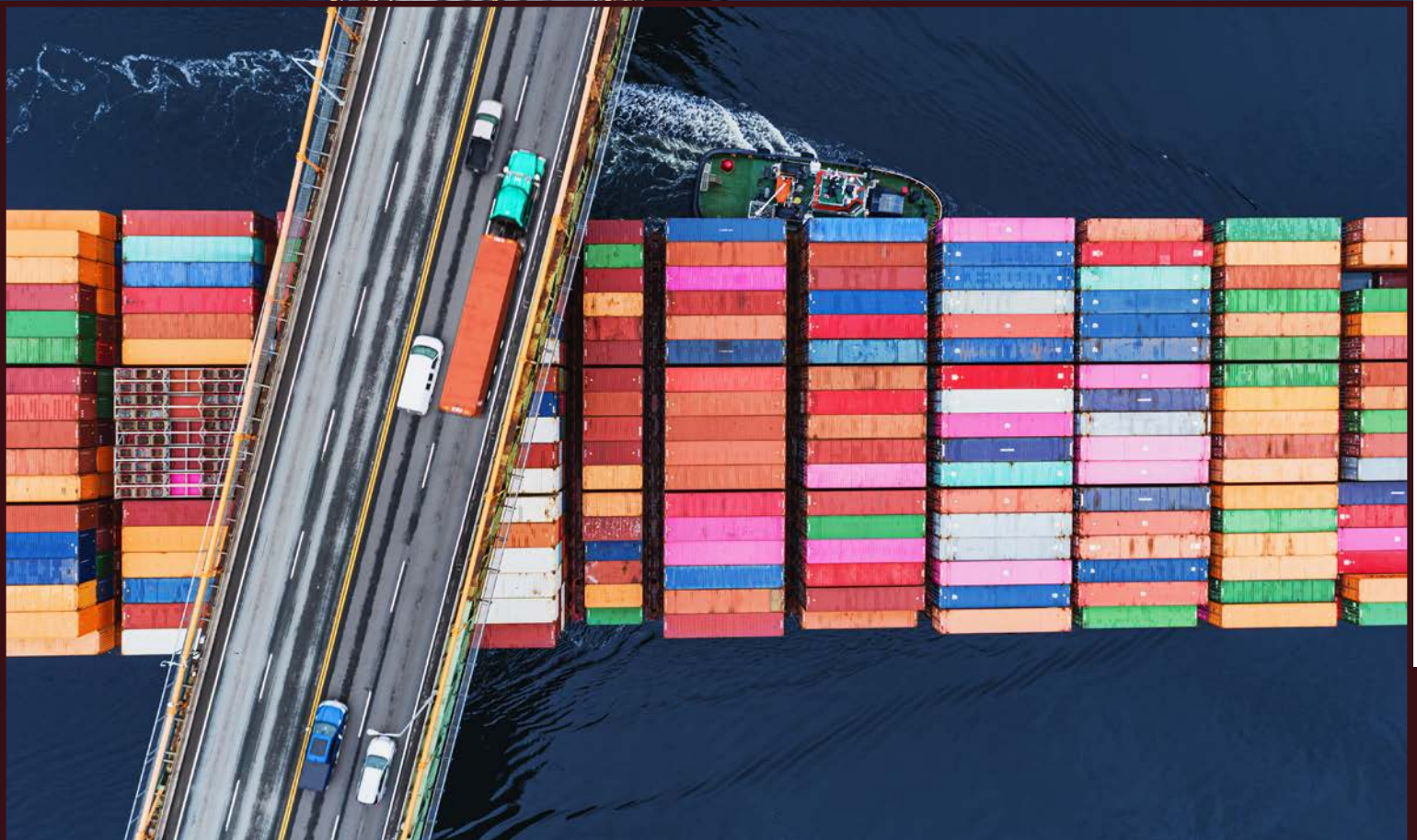
Current Stage: Pre-feasibility

CapEx: Approximately US\$89M

Financing Objective: \$18.75M

James Lindsey, CEO & President

James.Lindsey@Fly-YTH.ca





CANADA INVESTMENT SUMMIT